



Arab Republic of Egypt
Ministry of Petroleum and Mineral Resources

COOPERATION REPORT

WITH

European Union (EU)



IN THE FIELDS OF
PETROLEUM, NATURAL GAS
AND MINERAL RESOURCES

PREPARED FOR

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Cooperation Report with European Union (EU) **in the Fields of Petroleum, Natural Gas and Mineral Resources**

1. Egypt at a Glance

1.1 Strategic Position

The Arab Republic of Egypt, with a population of approximately 106 million, occupies a unique strategic position at the crossroads of Africa, the Mediterranean and the Middle East. Home to the Suez Canal—one of the world's most critical maritime corridors—and supported by more than a century of petroleum industry experience, Egypt is uniquely positioned to serve as a regional hub for energy, logistics, refining, petrochemicals and mining.

2. Egypt as a Regional Energy Hub

2.1 Strategic Energy Gateway

Egypt connects producers and consumers across the Gulf, Africa and the Eastern Mediterranean to European and international markets through world-class infrastructure and integrated energy networks.

Key Highlights

- Strategic access to global markets through the **Suez Canal** and **SUMED Pipeline**, facilitating approximately **12% of global seaborne trade**.
- **32 million barrels** of strategic crude oil and petroleum product storage capacity.
- The **Eastern Mediterranean's only fully operational LNG export infrastructure**, comprising:
 - **Idku LNG**: 7.2 mtpa
 - **Damietta LNG**: 5 mtpa
- Three operational (soon four) Floating Storage and Regasification Units (FSRUs), enhancing energy security and supply flexibility.

2.2 Expanding Upstream Opportunities

Egypt continues to strengthen its upstream sector through an ambitious exploration program and an investor-friendly licensing framework.

Current Priorities

- Five-year exploration strategy targeting:
 - **480 exploration wells**
 - **USD 5.7 billion** in investments
- Continued participation by leading international companies including ExxonMobil, QatarEnergy, Dragon Oil, Perenco and Apache.
- Development of cross-border Eastern Mediterranean gas projects, including the Cyprus–Egypt Cronos tie-back.



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Investment Access

All exploration and production opportunities are continuously published through the **Egypt Upstream Gateway (EUG)**, providing investors with digital access to acreage, technical data and licensing opportunities.

3. Integrated Petroleum Value Chain

3.1 National Capabilities

Egypt possesses a fully integrated petroleum industry covering the complete value chain from exploration and production to refining, petrochemicals, engineering, construction, maintenance and offshore services through its specialized national petroleum companies.

3.2 Downstream & Petrochemical Investment

Egypt is implementing one of the region's largest downstream expansion programs.

Investment Pipeline

- **USD 4–5 billion** downstream investment program (2026–2030).
- **USD 11 billion** petrochemical development plan led by ECHEM.
- Ten major petrochemical projects expected to add approximately **7.5 million tons** of new production capacity.

Flagship Projects

- Red Sea Petrochemical Complex
- Alamein Petrochemical Complex
- Egyptian Soda Ash Project
- Metallic Silicon Project

3.3 Energy Transition

Egypt is emerging as a regional platform for low-carbon energy production.

Key Highlights

- More than **USD 37 billion** in announced green hydrogen and green ammonia investments.
- Projects concentrated within the Suez Canal Economic Zone.
- Partnerships involving investors from Europe, the United States, the Gulf, China, India and Japan.
- First commercial renewable ammonia export contracts already secured for European markets.



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3.4 Regional and International Leadership

Egypt is an active contributor to regional and international energy governance, serving as a platform for dialogue, investment and cooperation across the petroleum, natural gas and mineral resources sectors.

Regional Energy Cooperation

Eastern Mediterranean Gas Forum (EMGF)

- Headquartered in Cairo.
- Promotes regional natural gas cooperation, infrastructure integration and energy security across the Eastern Mediterranean.

Organization of Arab Petroleum Exporting Countries (OAPEC)

- Promotes cooperation among Arab petroleum-producing countries in petroleum, natural gas, training, research and joint energy projects.

African Petroleum Producers' Organization (APPO)

- Strengthens cooperation among African petroleum-producing countries and supports the development of Africa's petroleum industry.
- Egypt hosts the headquarters of the African Energy Bank, established under APPO.

Global Energy Engagement

Gas Exporting Countries Forum (GECF)

- Supports dialogue on natural gas markets, investment, energy security and the long-term role of natural gas in the global energy mix.

International Energy Forum (IEF)

- Headquartered in Riyadh.
- The world's largest international platform for energy dialogue, bringing together energy-producing, consuming and transit countries to promote market transparency, investment and global energy security.

Egypt is also constructing the **El Dabaa Nuclear Power Plant**, positioning the country among the first African nations to deploy large-scale civil nuclear power in the coming years.

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4. The Ministry's Strategic Priorities



5. Mining Investment Opportunities

5.1 Egypt's Mining Transformation

Egypt is undertaking one of the most significant mining reforms in its modern history, with the objective of increasing mining's contribution to GDP from approximately **1% to around 6%** while establishing the country as a regional center for mineral exploration, extraction and value-added industries.

5.2 Legislative & Institutional Reform

A comprehensive reform program has aligned Egypt's mining framework with international best practices.



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Major Reforms

- Modern concession, taxation and royalty system replacing the former production-sharing model.
- Establishment of the **Mineral Resources and Mining Industries Authority (MRMIA)** as an independent economic authority.
- Reduction of mandatory state equity participation from **25% to 10%**.
- Progressive digitalization of licensing procedures through the **Egypt Mining Portal**.

5.3 National Geological Survey Program

Egypt has launched its first nationwide airborne geophysical survey in more than four decades.

Program Highlights

- Coverage of six major geological regions.
- Implementation in partnership with international technology providers.
- Creation of Egypt's most comprehensive high-resolution geological database.

5.4 Open Blocks Licensing System

The new geological database supports Egypt's **Open Blocks System**, providing transparent, year-round access to exploration opportunities.

Key Features

- Continuous availability of exploration blocks.
- Competitive 30-day application process once interest is registered.
- Regular release of additional exploration areas.
- Digital access to geological information and data packages.
- Faster licensing procedures and enhanced investment transparency.

5.5 Priority Investment Opportunities

Gold & Precious Metals

- Established world-class operations at Sukari and Eqat.
- Significant untapped exploration potential across the Eastern Desert.

Phosphate

- Approximately **3.1 billion tons** of reserves.
- Strong opportunities in mining, fertilizer production and downstream processing.



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Industrial Minerals

Large deposits of:

- Silica Sand
- Kaolin
- Feldspar
- Talc
- Quartz
- Magnesite

Supporting investment in ceramics, glass, refractories and advanced manufacturing.

Critical & Strategic Minerals

Promising exploration opportunities for:

- Copper
- Niobium
- Tantalum
- Tin
- Lead
- Zinc
- Manganese

Supporting global critical mineral supply chains.

5.6 Mining Sector Performance

Recent Achievements

- Approximately **640,000 ounces** of gold and silver produced during FY 2024/25.
- Approximately **26 million tons** of total mineral production.
- Continued growth driven by sector reforms and increased private investment.

6. Upcoming Investment Platforms

6.1 Egypt Mining Forum 2026

The **5th Egypt Mining Forum** will be held on **28–29 September 2026** in the New Administrative Capital under the patronage of H.E. President Abdel Fattah El-Sisi.

The Forum will convene ministers, international mining companies, financial institutions, geological surveys, equipment manufacturers and investors to explore opportunities across the mining value chain—from exploration and mine development to processing, local manufacturing and value addition.



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7. Country-Specific Cooperation

7.1 Current Cooperation

Strategic Energy Partnership

The European Union and Egypt maintain a comprehensive strategic partnership in the energy sector, with cooperation focused on strengthening energy security, supporting the clean energy transition and enhancing regional energy connectivity. Egypt serves as a strategic partner for the EU in diversifying natural gas supplies and reinforcing the resilience of European energy markets.

Natural Gas & LNG Cooperation

Egypt plays a key role in supporting European energy security through its LNG export infrastructure and regional gas integration. Cooperation has been strengthened under the **EU–Egypt–Israel Memorandum of Understanding**, promoting natural gas exports from the Eastern Mediterranean to European markets through Egypt's LNG facilities.

Energy Transition

The European Union supports Egypt's transition towards a sustainable and diversified energy sector through cooperation in hydrogen, renewable energy, energy efficiency, methane emissions reduction, carbon management and industrial decarbonization. The EU is also a major partner in financing sustainable energy and infrastructure projects in Egypt.

Mining

The EU and Egypt are expanding cooperation in critical raw materials, geological surveying, sustainable mining and mineral value chains. Egypt's mining sector reforms create new opportunities for European investment in exploration, mineral processing and downstream manufacturing.

7.2 Potential Areas of Cooperation

7.2.1 Upstream Oil & Gas

- Frontier exploration.
- Enhanced oil recovery.
- Offshore gas development.
- Digital upstream technologies.

7.2.2 LNG & Regional Energy Security

- LNG exports to Europe.
- Regional gas market integration.
- LNG infrastructure.
- Natural gas commercialization.
- Mediterranean energy cooperation.



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7.2.3 Downstream & Petrochemicals

- Refinery modernization.
- Petrochemical complexes.
- Process technologies.
- Engineering, procurement and construction (EPC).
- Industrial digitalization.

7.2.4 Energy Transition

- Green and blue hydrogen.
- Carbon Capture, Utilization and Storage (CCUS).
- Industrial decarbonization.
- Methane emissions reduction.
- Renewable energy integration.
- Sustainable fuels.

7.2.5 Mining

- Critical raw materials.
- Gold and base metals exploration.
- Mineral processing.
- Geological surveying.
- Sustainable mining technologies.
- Circular economy and recycling.

7.3 Priority European Companies

Sector	Target Companies	Potential Areas of Cooperation
Integrated Energy	Eni (Italy)	Upstream, LNG, downstream, hydrogen and energy transition.
Integrated Energy	TotalEnergies (France)	Upstream exploration, LNG, renewables and hydrogen.
Engineering & EPC	Saipem (Italy)	Offshore engineering, EPC, subsea infrastructure and LNG.
LNG Infrastructure	Fluxys (Belgium)	LNG terminals, gas transmission, hydrogen infrastructure and regional gas interconnections.
Industrial Gases & Hydrogen	Linde Engineering (Germany)	Hydrogen, CCUS, industrial gases and clean energy technologies.
Mining Equipment	Epiroc (Sweden)	Mining equipment, automation and digital mining solutions.



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Mining
Technologies

**Sandvik Mining and Rock
Solutions (Sweden)**

Underground mining, mineral processing and
automation.

Industrial
Technologies

John Cockerill (Belgium)

Hydrogen, electrolyzers and industrial
decarbonization.

7.4 Suggested Areas for EU Delegation Support

- Encourage greater European investment in Egypt's upstream, downstream, LNG and mining sectors.
- Facilitate access to **EFSD+ financing** and risk-sharing instruments for strategic energy, hydrogen, industrial decarbonization and critical raw materials projects in Egypt.
- Promote cooperation between Egyptian entities, European financial institutions and private investors under the Global Gateway strategy.
- Support implementation of the **EU–Egypt Strategic and Comprehensive Partnership**, particularly in energy, green transition and industrial development.
- Promote European participation in hydrogen, carbon capture, methane emissions reduction and industrial decarbonization projects.
- Facilitate partnerships between Egyptian and European companies in engineering, LNG infrastructure, mining technologies and critical raw materials.
- Support cooperation on secure and sustainable critical mineral value chains linking Egypt and the European Union.
- Promote participation by European companies, financial institutions and research organizations in the **Egypt Energy Show (EGYPES)** and the **Egypt Mining Forum (EMF)**.



Egyptian Petroleum Sector Companies

Corporate Profiles, Core Capabilities, and International Track Record



List of Companies

1. Petrojet
2. ENPPI (Engineering for the Petroleum & Process Industries)
3. PETROMAINT (Petroleum Maintenance Company)
4. EMC (Egyptian Maintenance Company)
5. Petroleum Air Services (PAS)
6. PMS (Petroleum Marine Services)
7. EPROM (Egyptian Projects Operation & Maintenance Company)
8. Egyptian Drilling Company (EDC)
9. Modern Drilling Company
10. Egypt Gas
11. Town Gas
12. GASCOOL
13. Modern Gas
14. Cargas: Natural Gas Vehicles Company
15. GASCO (The Egyptian Natural Gas Company)
16. Jordanian Egyptian FAJR Company for Natural Gas Transmission and Supply



PETROJET

Egypt's Flagship EPC Contractor and Regional Energy Infrastructure Partner

Petrojet is Egypt's flagship engineering, procurement, and construction (EPC) contractor and one of the largest integrated energy infrastructure companies in the Middle East and Africa. Established under the Ministry of Petroleum and Mineral Resources, the company has played a pivotal role in developing Egypt's oil, gas, petrochemical, industrial, and infrastructure sectors for nearly five decades. Through its comprehensive engineering and construction capabilities, advanced fabrication facilities, highly skilled workforce, and proven project management expertise, Petrojet has evolved into a trusted regional EPC partner capable of delivering complex projects from concept through commissioning. Today, the company serves as one of Egypt's principal exporters of engineering and construction services, supporting the country's strategy to strengthen its international presence while promoting Egyptian expertise across regional and global energy markets.

Petrojet delivers fully integrated solutions covering engineering, procurement, construction, fabrication, installation, commissioning, operation support, and project management across the entire energy value chain. Its portfolio encompasses upstream oil and gas production facilities, onshore and offshore pipelines, natural gas processing plants, LNG infrastructure, refineries, petrochemical complexes, tank farms, marine terminals, industrial utilities, power generation facilities, mining projects, and strategic storage installations. The company possesses extensive in-house fabrication capabilities for pressure vessels, process modules, storage tanks, offshore jackets, steel structures, subsea components, and specialized equipment, supported by modern fabrication yards and internationally certified quality management systems. This integrated delivery model enables Petrojet to execute large-scale EPC contracts while maintaining high standards of safety, quality, schedule performance, and cost efficiency.

Within Egypt, Petrojet has established an unparalleled track record through its participation in virtually every major petroleum and industrial development project over the past several decades. The company has contributed significantly to the expansion of Egypt's national natural gas network, development of major gas fields in the Mediterranean and Western Desert, construction of gas processing facilities, modernization of refining capacity, establishment of world-scale petrochemical complexes, development of LNG infrastructure, construction of strategic crude oil and petroleum product storage facilities, and implementation of national infrastructure projects. Petrojet has also played an instrumental role in executing projects supporting Egypt's energy security, including pipeline systems, compressor stations, export terminals, industrial utilities, and integrated energy infrastructure serving both public and private sector clients. Beyond the energy sector, the company has diversified into transportation, desalination, water infrastructure, marine works, renewable energy facilities, and industrial manufacturing projects, demonstrating its ability to execute multidisciplinary engineering and construction assignments.



Building upon this extensive domestic experience, Petrojet has successfully expanded its operations throughout the Middle East, North Africa, and other international markets, positioning itself as one of Egypt's leading engineering exporters. The company's regional expansion strategy is based on establishing long-term partnerships with national oil companies, international operators, engineering firms, and government entities while leveraging its competitive EPC capabilities and extensive execution experience. Rather than pursuing isolated contracts, Petrojet has focused on building sustainable market presence through local partnerships, strategic alliances, branch offices, fabrication cooperation, and participation in long-term national development programs across the region.

Jordan represents one of Petrojet's most established international markets, where the company continues to strengthen its position within the country's expanding natural gas infrastructure sector. Petrojet has been awarded the engineering, procurement, construction, and installation of two spherical LPG storage tanks, contributing to Jordan's strategic fuel storage capacity. The company is also executing the rehabilitation and capacity enhancement of the Irbid Gas Compressor Station, supporting improvements in the national gas transmission network. In addition, Petrojet has joined a strategic consortium comprising ENPPI, GASCO, and Fajr Jordan to participate in the prequalification process for the Risha Gas Pipeline project, reinforcing Egypt's integrated approach to regional gas infrastructure development and future cross-border energy connectivity.

The United Arab Emirates has become another strategic market for Petrojet's international expansion. In partnership with ENPPI, Petrojet is executing the LNG Primary Processing Plant (LPP) project, combining the engineering expertise of both companies to deliver advanced gas processing infrastructure. The company has further strengthened its relationship with ADNOC through participation in a consortium pursuing two of the UAE's most significant downstream developments—the Habshan 7 New Gas Train and the Naphtha Upgradation projects. These initiatives demonstrate Petrojet's growing capability to compete for technically demanding EPC contracts within one of the world's most sophisticated energy markets and reflect the increasing confidence of Gulf energy companies in Egyptian engineering expertise.

In Saudi Arabia, Petrojet continues to expand its footprint through strategic infrastructure and industrial projects aligned with the Kingdom's Vision 2030 objectives. The company is participating in the King Saud Air Base project through a consortium with leading Saudi contractors Alfanar and Essam Kabbani, demonstrating its ability to collaborate on major multidisciplinary developments. Petrojet has also signed a strategic cooperation agreement with King Salman Energy Park (SPARK) to establish fabrication workshops within the Kingdom, creating opportunities for equipment manufacturing, localization of industrial capabilities, and participation in Saudi Arabia's expanding energy and industrial investment programs. This agreement provides Petrojet with a long-term platform to support major projects executed by Saudi Aramco and other industrial clients.



Oman represents another cornerstone of Petrojet's regional strategy. The company has secured the EPC contract for the Fahud–Sohar 42-inch gas pipeline, extending approximately 193 kilometres and forming a critical component of Oman's natural gas transmission network. In parallel, Petrojet has entered into strategic cooperation arrangements with SANA MASR while partnering with ENPPI to pursue future Engineering, Procurement, and Construction contracts with Petroleum Development Oman (PDO). Participation in PDO's prequalification programs positions the company to compete for major upstream and midstream developments supporting Oman's long-term energy expansion.

Petrojet is simultaneously strengthening its presence across North Africa through major strategic initiatives in Algeria and Libya. In Algeria, the company is entering the contract signing stage for the Hassi Bir Rekaiz field development project in partnership with Arkad, while also signing a cooperation agreement with Sonatrach to evaluate the establishment of joint equipment fabrication facilities within Algeria. This approach reflects Petrojet's strategy of combining project execution with long-term industrial localization. In Libya, Petrojet has secured the manufacture and supply of offshore jackets and piles for the rehabilitation and capacity expansion of the Sabratha offshore field, further demonstrating its advanced offshore fabrication capabilities and readiness to support Libya's energy sector reconstruction.

Beyond its current portfolio, Petrojet continues to pursue a structured international growth strategy centered on strategic partnerships, consortium-based project delivery, industrial localization, and participation in major regional energy programs. The company maintains active engagement with leading national oil companies, including ADNOC, Saudi Aramco, Petroleum Development Oman, Sonatrach, and other regional operators, while continuously expanding its prequalification status and business development pipeline across the Gulf, North Africa, and emerging international markets. Through investments in digital engineering, advanced fabrication technologies, modular construction, and integrated project management systems, Petrojet is enhancing its competitiveness in increasingly sophisticated EPC markets.

Way forward, Petrojet is well positioned to support the next generation of regional energy infrastructure, including natural gas transmission systems, LNG facilities, petrochemical complexes, hydrogen infrastructure, carbon management projects, industrial manufacturing hubs, renewable energy developments, and strategic infrastructure initiatives. Leveraging decades of engineering excellence, a proven execution record across some of the region's most complex projects, and an expanding international footprint, Petrojet continues to strengthen its position as Egypt's premier EPC contractor and one of the Middle East and Africa's most capable engineering and construction companies, delivering world-class solutions that contribute to regional energy security, industrial development, and sustainable economic growth.



ENPPI

Egypt's Premier Engineering and Project Management Consultant for the Energy Sector

ENPPI (Engineering for the Petroleum and Process Industries) is Egypt's leading multidisciplinary engineering, project management, and technical consulting company, serving as the engineering arm of the Ministry of Petroleum and Mineral Resources. Since its establishment, ENPPI has played a central role in the planning, engineering, and execution of Egypt's most strategic oil, gas, refining, petrochemical, power, mining, and infrastructure projects. Recognized for its engineering excellence and international standards, the company has developed into one of the Middle East and Africa's foremost engineering consultants, providing comprehensive services that span the entire project lifecycle—from feasibility studies and conceptual design to front-end engineering design (FEED), detailed engineering, procurement support, project management consultancy (PMC), construction supervision, commissioning, and operational optimization. Through continuous investment in digital engineering, innovation, and human capital, ENPPI has become a trusted engineering partner for governments, national oil companies, and international energy operators across the region.

ENPPI delivers integrated engineering and technical solutions covering upstream, midstream, downstream, petrochemicals, LNG, renewable energy, hydrogen, utilities, power generation, water infrastructure, mining, and industrial development projects. The company's multidisciplinary engineering capabilities encompass process, mechanical, piping, civil, structural, electrical, instrumentation, telecommunications, automation, environmental engineering, and digital engineering disciplines. In addition to engineering design, ENPPI provides project management, owner's engineering, procurement services, construction management, HAZOP studies, value engineering, integrity assessments, debottlenecking, asset optimization, and operational support. Its ability to combine advanced engineering expertise with project execution oversight enables ENPPI to manage complex, capital-intensive developments while ensuring compliance with international technical, safety, environmental, and quality standards.

Within Egypt, ENPPI has established an exceptional track record as the engineering consultant behind many of the country's flagship energy and industrial projects. The company has provided engineering and project management services for major natural gas developments in the Mediterranean and Western Desert, large-scale gas processing plants, refinery modernization programs, LNG facilities, petrochemical complexes, fertilizer plants, strategic crude oil storage terminals, national pipeline systems, compressor stations, offshore developments, and industrial utility networks. ENPPI has also played a significant role in Egypt's energy transition initiatives by supporting renewable energy integration, hydrogen development studies, carbon management projects, energy efficiency programs, and sustainable industrial infrastructure. Its engineering expertise has contributed directly to enhancing Egypt's energy security,



maximizing the value of natural resources, expanding industrial capacity, and strengthening the country's position as a regional energy hub.

Building upon decades of engineering leadership in Egypt, ENPPI has progressively expanded its international footprint by delivering engineering services, consultancy assignments, and project management solutions throughout the Middle East and North Africa. Rather than relying solely on construction contracts, the company has positioned itself as a knowledge-driven engineering organization capable of supporting clients during every phase of project development. This strategy has enabled ENPPI to establish long-term relationships with leading national oil companies, international operators, EPC contractors, and government agencies while participating in some of the region's most significant energy infrastructure projects.

Jordan represents one of ENPPI's key regional markets, where the company continues to support the expansion of the country's gas infrastructure. ENPPI is currently executing the Gas Pipeline Efficiency Improvement Project, which includes capacity enhancement of compressor stations between January 2025 and December 2026. The company is also participating in a strategic consortium comprising Petrojet, GASCO, and Fajr Jordan for the prequalification phase of the Risha Gas Pipeline project, a major initiative intended to strengthen Jordan's domestic gas transmission network. In parallel, ENPPI is preparing the prequalification documentation for the proposed Risha–Khanaasri gas pipeline, reinforcing its role as the principal engineering advisor for future gas infrastructure developments in Jordan.

The United Arab Emirates has become one of ENPPI's most strategically important international markets. The company is currently executing the West-East Pipeline (WEP) project for ADNOC Offshore, a major pipeline development scheduled to continue through July 2027. ENPPI is also undertaking engineering modifications for the LNG Primary Processing Plant (LPP) in partnership with Petrojet under a contract extending to September 2028. Beyond these ongoing assignments, ENPPI and Petrojet have established a strategic consortium to pursue two of ADNOC's flagship developments—Habshan 7 New Gas Train and Naphtha Upgradation—reflecting the increasing recognition of Egyptian engineering capabilities within the UAE's energy sector. The company is further preparing technical proposals and prequalification documents for several major ADNOC projects, including the Diyah Field Development, power generation unit replacement programs, and additional pipeline infrastructure projects, positioning ENPPI for sustained growth in one of the world's most advanced oil and gas markets.

Saudi Arabia represents another major pillar of ENPPI's regional expansion strategy. The company is currently executing the Produced Water Debottlenecking Project at the Khurais Field, one of Saudi Aramco's largest upstream production assets, under a contract extending until January 2028. In addition, ENPPI has submitted technical and commercial proposals for several strategic Saudi Aramco developments, including the Zuluf Field expansion and infrastructure projects at Ras Al-Khair. These opportunities demonstrate



the company's ability to compete for highly sophisticated engineering assignments supporting the Kingdom's ambitious energy investment program and Vision 2030 industrial transformation.

In Oman, ENPPI continues to strengthen its relationship with Petroleum Development Oman (PDO) through a strategic EPC cooperation framework established jointly with Petrojet. The company is participating in PDO's prequalification process for future engineering and construction projects while simultaneously submitting qualification documents for additional opportunities with PDO and OQ, Oman's integrated energy group. These initiatives reinforce ENPPI's long-term commitment to supporting Oman's upstream and midstream energy developments through advanced engineering services and integrated project management expertise.

Across North Africa, ENPPI is actively expanding its engineering presence through strategic engagements in Algeria and Libya. In Algeria, the company has successfully qualified for Sonatrach's shortlist of engineering contractors and is preparing FEED documentation for upcoming oil and gas developments, positioning itself to support Algeria's ongoing upstream expansion and infrastructure modernization. In Libya, ENPPI is preparing and submitting technical and financial proposals for several projects with Libyan oil companies, reflecting renewed opportunities arising from the country's energy sector recovery and reconstruction efforts.

The company is also pursuing new opportunities across Iraq, Kuwait, Qatar, and Cyprus. In Iraq, ENPPI has completed its registration as a general contractor with Basra Gas Company and submitted a proposal for the Kirkuk Refinery project, marking an important step toward establishing a long-term engineering presence in the Iraqi market. In Kuwait, the company is preparing technical and commercial proposals for a major project at Al-Zour Refinery, one of the region's largest refining complexes. ENPPI has also completed its registration with QatarEnergy, enabling participation in future tenders supporting Qatar's continued expansion of its natural gas and LNG industries. In Cyprus, the company has submitted prequalification documents for the Aphrodite Gas Field Development, further strengthening Egypt's role in advancing regional energy integration across the Eastern Mediterranean.

ENPPI's international growth strategy is built upon engineering excellence, strategic partnerships, and long-term client relationships rather than short-term project execution. The company maintains active cooperation with leading regional and international organizations, including ADNOC, Saudi Aramco, Petroleum Development Oman, OQ, Sonatrach, Basra Gas Company, QatarEnergy, and other major national oil companies. Through these partnerships, ENPPI continues to expand its portfolio across engineering consultancy, project management, FEED studies, EPC support, digital engineering, and industrial advisory services while strengthening the international reputation of Egyptian engineering expertise.



Way forward, ENPPI is well positioned to play an increasingly important role in shaping the future of regional energy infrastructure. As global investment accelerates in natural gas, petrochemicals, hydrogen, carbon management, renewable energy integration, digital transformation, and sustainable industrial development, the company continues to invest in advanced engineering technologies, digital design platforms, artificial intelligence applications, and multidisciplinary technical capabilities. Supported by decades of engineering excellence, an exceptional portfolio of national flagship projects, and a rapidly expanding international presence, ENPPI remains Egypt's premier engineering consultant and a trusted regional partner delivering innovative, integrated, and world-class engineering solutions for the energy sector and beyond.



PETROMAINT

Egypt's Integrated Industrial Maintenance and Asset Integrity Partner

PETROMAINT is one of Egypt's leading industrial maintenance and technical services companies, specializing in the maintenance, rehabilitation, and lifecycle management of oil and gas facilities, petrochemical plants, refineries, power stations, and industrial infrastructure. Operating under the Ministry of Petroleum and Mineral Resources, the company has established itself as a trusted provider of comprehensive maintenance solutions that ensure the safe, reliable, and efficient operation of strategic energy assets. Through decades of operational excellence, PETROMAINT has developed extensive expertise in mechanical, electrical, instrumentation, inspection, and integrity management services, enabling it to support clients throughout the entire operational lifecycle of industrial facilities. Today, the company plays a vital role in maintaining Egypt's critical energy infrastructure while steadily expanding its technical capabilities and regional footprint across the Middle East and North Africa.

PETROMAINT delivers a broad portfolio of integrated maintenance and technical services designed to maximize asset reliability, operational efficiency, and plant availability. Its capabilities encompass preventive and corrective maintenance, mechanical construction, equipment installation, shutdown and turnaround management, piping fabrication and erection, welding and non-destructive testing, electrical and instrumentation works, rotating equipment maintenance, pressure vessel repair, storage tank maintenance, corrosion protection, pipeline maintenance, valve refurbishment, industrial cleaning, calibration services, and asset integrity management. The company also provides procurement support, specialized manpower services, inspection and certification, workshop services, and maintenance engineering, allowing clients to benefit from integrated technical solutions tailored to the operational requirements of complex industrial facilities.

Within Egypt, PETROMAINT has established an outstanding reputation through its extensive contribution to the operation and maintenance of the country's petroleum, natural gas, petrochemical, and industrial sectors. The company has participated in major refinery maintenance programs, gas processing facilities, offshore and onshore production installations, petrochemical complexes, LNG facilities, storage terminals, pipeline networks, compressor stations, and power generation plants. Its multidisciplinary maintenance teams support scheduled shutdowns, emergency repairs, equipment overhauls, and long-term maintenance contracts for many of Egypt's flagship energy projects. By ensuring high equipment availability and operational reliability, PETROMAINT contributes directly to Egypt's energy security, production continuity, and industrial competitiveness while maintaining internationally recognized standards of safety, quality, and environmental performance.



Building upon its strong domestic foundation, PETROMAINT has progressively expanded its operations into regional markets by providing specialized maintenance services, technical manpower, fabrication support, and industrial rehabilitation solutions. Rather than focusing exclusively on engineering and construction projects, the company has positioned itself as a long-term maintenance partner capable of supporting industrial assets throughout their operational lifecycle. This strategy has enabled PETROMAINT to establish business relationships with national oil companies, international operators, EPC contractors, and industrial clients across the Middle East and North Africa while continuously identifying new opportunities for growth through strategic partnerships and local market presence.

Jordan represents one of PETROMAINT's most active international markets. During 2025, the company successfully completed welding works for a 16-inch gas pipeline at the Risha Gas Field, contributing to the expansion of Jordan's domestic natural gas infrastructure. PETROMAINT also completed specialized manpower services for the rehabilitation of pressure reduction stations, demonstrating its ability to mobilize skilled technical personnel for critical gas transmission facilities. Building on these achievements, the company is actively participating in tenders covering the supply of industrial chemicals, spare parts, maintenance services, and technical support for the Jordan Petroleum Refinery Company and the National Petroleum Company. PETROMAINT is also evaluating participation in strategic national projects, including the proposed Risha BOOT Gas Pipeline and Jordan's National Water Carrier Project, reflecting its intention to expand beyond maintenance into large-scale infrastructure support.

The United Arab Emirates forms an important pillar of PETROMAINT's regional development strategy. Recognizing the significant opportunities within the UAE's energy sector, the company has concluded framework cooperation agreements with PIESCO for workshop utilization and technical collaboration, while simultaneously advancing a broader cooperation agreement with Al Masood Group to strengthen its industrial services platform within the country. These partnerships are expected to enhance PETROMAINT's ability to deliver maintenance, fabrication, equipment refurbishment, and specialized workshop services in support of major oil, gas, and industrial projects throughout the Emirates.

Saudi Arabia represents another strategic growth market where PETROMAINT is investing in long-term business development. The company has established PETROMAINT Saudi Arabia as its local operating platform and is actively participating in competitive tenders targeting the Kingdom's rapidly expanding industrial sector. Although no major projects are currently under execution, PETROMAINT has signed multiple cooperation agreements with prominent Saudi companies, including HIT, METSCO, Al Tameer International, and other industrial service providers. These agreements facilitate access to fabrication workshops, technical resources, and local partnerships that will support future participation in projects for Saudi Aramco, SABIC, and other major industrial



clients as Saudi Arabia continues implementing its Vision 2030 industrial expansion program.

In Oman, PETROMAINT continues to strengthen its regional presence through the activation of PETROMAINT Muscat and participation in competitive tenders supporting the country's oil and gas industry. The company is currently executing electrical installation works for the Khasab Hospital project on behalf of ExxonMobil, with implementation progressing through 2025. This assignment demonstrates PETROMAINT's capability to deliver multidisciplinary electrical and industrial services beyond conventional oil and gas facilities while establishing a foundation for future maintenance and construction opportunities within the Omani market.

PETROMAINT is also expanding its activities across North Africa, particularly in Libya, where the company has secured a maintenance contract for the Product Fluid Swivel Project extending through October 2026. The project reinforces PETROMAINT's expertise in maintaining critical production equipment associated with offshore and onshore hydrocarbon facilities. In parallel, the company has renewed its branch registration in Tripoli, resumed commercial engagement with Libyan energy companies, and signed a general cooperation agreement with UNITED to facilitate future maintenance and technical service opportunities as Libya continues rebuilding and modernizing its petroleum infrastructure.

Iraq has emerged as one of PETROMAINT's most significant international markets, where the company is executing multiple major maintenance contracts for leading international operators, including Eni and ExxonMobil. These projects encompass warehouse maintenance, valve supply, comprehensive plant maintenance, turnaround activities, equipment overhauls, and specialized technical training programs. With execution progress ranging from early implementation to full completion and contract durations extending through 2026, PETROMAINT has established itself as a reliable maintenance partner capable of supporting some of Iraq's largest producing assets while demonstrating flexibility across a wide range of industrial maintenance disciplines.

Beyond its existing projects, PETROMAINT continues to pursue strategic expansion through international partnerships, framework agreements, and targeted market development. In Nigeria, the company has entered into a cooperation agreement with SONIDEP to explore opportunities related to petroleum infrastructure development and industrial maintenance services. It has also signed a regional cooperation agreement with GTCO covering gas infrastructure projects in Tunisia and Libya, creating additional opportunities for cross-border collaboration in pipeline maintenance, industrial rehabilitation, and energy infrastructure development. These initiatives reflect PETROMAINT's broader strategy of building sustainable regional partnerships that support long-term business growth rather than pursuing isolated project opportunities.



PETROMAINT's international expansion strategy is underpinned by its commitment to operational excellence, technical innovation, and workforce development. The company continues to invest in advanced maintenance technologies, inspection systems, welding techniques, digital maintenance management, predictive maintenance solutions, and specialized technical training to enhance service quality and improve asset performance for its clients. By combining extensive field experience with internationally recognized maintenance practices, PETROMAINT delivers solutions that reduce downtime, improve equipment reliability, optimize lifecycle costs, and strengthen the operational resilience of critical industrial facilities.

Way forward, PETROMAINT is well positioned to capitalize on increasing regional demand for industrial maintenance, asset integrity management, and technical support services driven by expanding investments in oil and gas, petrochemicals, LNG, power generation, hydrogen, and industrial manufacturing. Building upon its extensive experience in maintaining Egypt's strategic energy infrastructure and its growing portfolio of international projects, the company is continuing to strengthen its presence across the Gulf, North Africa, and emerging international markets. Through strategic partnerships, technical excellence, and a customer-focused approach, PETROMAINT remains one of Egypt's foremost industrial maintenance companies and a trusted regional partner supporting the safe, reliable, and efficient operation of energy infrastructure throughout the Middle East and Africa.



EMC (Egyptian Maintenance Company)

Egypt's Leading Integrated Maintenance, Asset Integrity, and Industrial Services Provider

The Egyptian Maintenance Company (EMC) is one of Egypt's premier industrial maintenance and asset integrity companies, providing integrated maintenance, operation, technical support, and specialized engineering services to the oil and gas, petrochemical, power, mining, and industrial sectors. Established under the Ministry of Petroleum and Mineral Resources, EMC has become a cornerstone of Egypt's energy industry by ensuring the reliability, safety, and operational efficiency of strategic production facilities and industrial assets. Through decades of technical expertise, a highly skilled workforce, and a commitment to international quality and safety standards, EMC has evolved into a trusted regional service provider capable of delivering comprehensive maintenance solutions throughout the entire lifecycle of industrial facilities. The company's growing international presence reflects Egypt's broader strategy of exporting engineering expertise and industrial services to regional and international markets.

EMC provides a comprehensive portfolio of integrated services covering plant operation and maintenance, shutdowns and turnarounds, mechanical maintenance, rotating equipment services, electrical and instrumentation maintenance, inspection and asset integrity management, static equipment rehabilitation, pipeline maintenance, corrosion protection, tank maintenance, calibration, industrial cleaning, commissioning support, technical manpower supply, reliability engineering, and maintenance management systems. The company also delivers construction support, fabrication, project execution, condition monitoring, predictive maintenance, and specialized technical consultancy, enabling clients to optimize plant performance, extend equipment life, and maximize operational availability. Its multidisciplinary capabilities allow EMC to support complex industrial facilities across upstream, midstream, downstream, LNG, petrochemicals, fertilizers, power generation, and heavy industrial sectors.

Within Egypt, EMC has established an outstanding reputation through its contribution to the operation and maintenance of the country's most strategic energy assets. The company has supported virtually every major refinery, natural gas processing facility, petrochemical complex, LNG plant, offshore and onshore production facility, pipeline network, compressor station, storage terminal, and industrial utility system. EMC has executed long-term maintenance contracts, major shutdowns, emergency repairs, equipment overhauls, commissioning support, and operational services for many of Egypt's flagship energy projects, playing a vital role in maintaining production continuity and operational reliability. Through its extensive maintenance expertise, the company contributes directly to Egypt's energy security, industrial productivity, and sustainable economic development while maintaining internationally recognized standards for health, safety, environmental protection, and quality management.



Building on its strong domestic foundation, EMC has progressively expanded its international activities by providing operation, maintenance, inspection, technical support, and industrial services across the Middle East and North Africa. Rather than focusing solely on individual contracts, the company has adopted a long-term regional development strategy centered on establishing sustainable partnerships, supporting national energy companies, and delivering lifecycle maintenance solutions for complex industrial facilities. This approach has enabled EMC to strengthen its regional reputation while creating opportunities for continued international growth.

Jordan represents one of EMC's most important regional markets, where the company continues to support the development of strategic gas infrastructure. EMC was awarded the supervision contract for the construction of the Aqaba Shore-Based Regasification Terminal, a strategically significant project that strengthens Jordan's LNG import and gas supply capabilities. The twenty-month supervision contract demonstrates EMC's expertise in project management, construction supervision, quality assurance, and technical oversight for major energy infrastructure developments. In addition, EMC has been operating and maintaining gas turbine systems at the Arab Potash Company since 2018 under a long-term ten-year agreement, providing continuous technical support to ensure reliable power generation and industrial operations. Building upon these successful assignments, EMC is actively pursuing additional maintenance opportunities associated with the Zarqa Refinery modernization program, Aqaba Port development projects, and Jordan's future natural gas transmission infrastructure.

Saudi Arabia forms another major pillar of EMC's regional expansion strategy. The company is currently executing several technical manpower and engineering support contracts in cooperation with ENPPI for projects serving Saudi Aramco, providing highly qualified engineers, technicians, inspectors, and maintenance specialists for ongoing industrial developments. EMC has also completed registration with many of the Kingdom's largest industrial organizations, including Saudi Aramco, SABIC, NEOM, and several major EPC contractors, significantly expanding its ability to participate in future maintenance, operation, and industrial support contracts. Through these strategic registrations and partnerships, EMC is positioning itself to contribute to Saudi Arabia's ambitious industrial transformation and localization initiatives under Vision 2030.

EMC continues to strengthen its presence in Libya through a combination of maintenance contracts, technical services, and local branch development. The company is currently executing several specialized contracts covering cathodic protection systems, radar installation, storage tank maintenance, mechanical works, and industrial maintenance services for Libyan oil sector clients. In parallel, EMC has reactivated its Libyan branch and continues to support the annual turnaround maintenance of the Sirte Methanol Plant while supplying qualified technical manpower for industrial operations. These projects demonstrate EMC's ability to provide comprehensive maintenance services supporting Libya's ongoing efforts to restore and modernize its petroleum infrastructure.



Iraq has become one of EMC's largest international markets, where the company is executing multiple long-term contracts supporting the country's expanding oil and gas industry. Its current portfolio includes the construction of storage tanks, water treatment facilities, tank maintenance programs, computerized maintenance management system (CMMS) implementation, technical manpower supply, calibration services, and comprehensive maintenance support for major industrial facilities. Several of these contracts extend over multiple years and demonstrate EMC's capability to manage multidisciplinary industrial maintenance projects under challenging operating conditions. Beyond its current commitments, EMC is actively developing strategic partnerships with Iraqi and international companies to pursue new opportunities involving pipeline construction, equipment maintenance, renewable energy integration, and industrial infrastructure development.

The company continues to pursue a proactive regional growth strategy through strategic alliances, local partnerships, and participation in major national development programs across the Middle East. By establishing long-term relationships with national oil companies, international operators, EPC contractors, and industrial organizations, EMC is strengthening its position as a preferred provider of maintenance and operational support services. The company's emphasis on knowledge transfer, local capacity development, technical excellence, and operational reliability has enabled it to build enduring client relationships while supporting the sustainable development of regional energy infrastructure.

Innovation remains central to EMC's long-term strategy. The company continues to invest in advanced inspection technologies, predictive maintenance systems, digital asset management platforms, reliability engineering, condition monitoring, remote diagnostics, and workforce development. These investments enhance the company's ability to improve equipment performance, reduce maintenance costs, minimize operational downtime, and support clients in achieving higher levels of asset reliability and operational excellence. Combined with internationally certified management systems and a strong safety culture, these capabilities position EMC among the region's leading providers of industrial maintenance and asset integrity services.

Way forward, EMC is well positioned to support the next generation of industrial and energy investments across the Middle East and Africa. Growing regional demand for maintenance services associated with natural gas developments, LNG facilities, petrochemical complexes, hydrogen infrastructure, renewable energy projects, power generation, and industrial manufacturing presents significant opportunities for continued expansion. Leveraging decades of operational experience, highly specialized technical capabilities, and an expanding international portfolio, EMC continues to strengthen its role as one of Egypt's foremost industrial maintenance companies and a trusted regional partner delivering reliable, safe, and cost-effective maintenance solutions that maximize the performance and longevity of critical energy infrastructure.



PAS (Petroleum Air Services)

Egypt's Premier Aviation Partner for the Energy Sector and Specialized Air Transport Services

Petroleum Air Services (PAS) is Egypt's leading specialized aviation company serving the oil, gas, energy, and industrial sectors. Established as a strategic joint venture between the Egyptian petroleum sector and international aviation partners, PAS has become the primary provider of fixed-wing and helicopter aviation services supporting offshore and onshore energy operations throughout Egypt and the wider region. Combining international aviation standards with extensive operational experience in challenging environments, the company delivers safe, reliable, and mission-critical air transportation solutions for oil and gas operators, government entities, and industrial clients. Over the years, PAS has evolved from a domestic aviation service provider into a regional operator with expanding international activities across the Middle East and Africa, supporting energy exploration, production, logistics, emergency response, and specialized aviation missions.

PAS offers a comprehensive portfolio of aviation services tailored to the requirements of the energy industry and other strategic sectors. Its capabilities include offshore and onshore helicopter transportation, fixed-wing passenger transport, crew changes for offshore installations, executive charter services, aerial surveys, emergency medical evacuation (MEDEVAC), search and rescue support, cargo transportation, aircraft maintenance, engineering and technical support, flight operations management, aviation consultancy, pilot and crew training, ground handling services, and aviation logistics. The company operates a modern fleet of helicopters and fixed-wing aircraft capable of serving remote desert operations, offshore platforms, refineries, production fields, and industrial facilities while maintaining the highest international standards of aviation safety, operational reliability, and regulatory compliance.

Within Egypt, PAS plays a critical role in supporting the country's petroleum industry by providing aviation services to virtually every major upstream operator in the Gulf of Suez, the Mediterranean, the Western Desert, the Nile Delta, and Upper Egypt. The company operates regular helicopter flights transporting personnel to offshore production platforms and drilling rigs while providing fixed-wing services connecting Cairo with remote operational bases and production fields. PAS supports the Egyptian General Petroleum Corporation (EGPC), the Egyptian Natural Gas Holding Company (EGAS), international oil companies, joint ventures, drilling contractors, and service companies operating throughout Egypt. In addition to routine transportation services, PAS provides emergency response capabilities, medical evacuation, logistics support, and specialized aviation solutions that ensure uninterrupted operations for Egypt's strategic energy infrastructure. Its long-standing operational record has established PAS as one of the safest and most reliable aviation operators serving the regional energy sector.



Building upon its strong domestic foundation, PAS has progressively expanded its international footprint by providing aviation services, aircraft leasing, maintenance support, and logistical solutions across the Middle East and Africa. The company's regional strategy focuses on establishing long-term operational partnerships with national oil companies, international operators, defense organizations, and aviation service providers while leveraging its extensive experience in supporting complex oil and gas operations.

Jordan represents one of PAS's most successful regional markets. The company operates a scheduled fixed-wing air service connecting Cairo and Aqaba, providing reliable transportation for business travelers, technical personnel, and industrial clients supporting energy, mining, and infrastructure projects. This regular air link enhances connectivity between Egypt and Jordan while facilitating commercial and industrial cooperation between the two countries. Building upon its established aviation presence, PAS is pursuing new opportunities with the Royal Jordanian Air Force to provide helicopter maintenance, engineering support, and technical services. If awarded, this initiative would significantly expand PAS's role beyond commercial aviation into specialized military aviation maintenance, demonstrating the company's diversified technical capabilities.

Saudi Arabia has become an increasingly important market within PAS's regional expansion strategy. In March 2025, the company launched a scheduled Cairo–Jeddah–Cairo service designed to support the growing movement of technical personnel, energy professionals, business executives, and project teams between Egypt and the Kingdom. The route complements the expanding economic and industrial partnership between the two countries while providing dedicated transportation solutions for companies operating in the energy and infrastructure sectors. The new service also strengthens PAS's presence in one of the Middle East's largest aviation markets and provides a platform for future expansion into additional Saudi destinations supporting major industrial developments.

Libya remains one of PAS's longest-standing international operating environments. The company has successfully provided helicopter leasing services to Fly Oya through the deployment of three helicopters supporting aviation and industrial operations within Libya. Building upon this successful relationship, PAS signed an additional contract in December 2025 for the lease of a fourth Bell 412 helicopter, reinforcing its position as a trusted provider of rotary-wing aviation services in the Libyan market. These operations demonstrate the company's ability to safely conduct aviation missions in complex operating environments while supporting the transportation requirements of energy companies, government organizations, and commercial aviation operators.

PAS has also established an operational presence in West Africa through its aviation activities in Nigeria. The company successfully executed a helicopter leasing agreement with Bristow Nigeria, one of Africa's leading offshore aviation operators, providing rotary-wing support for offshore oil and gas activities. Although the contract concluded in June



2025, the project demonstrated PAS's ability to compete within highly demanding international aviation markets while meeting the operational standards required by major offshore energy operators. The Nigerian experience further strengthened the company's reputation as a reliable provider of specialized helicopter services across Africa.

A key competitive advantage of PAS lies in its ability to integrate aviation operations with the specific requirements of the petroleum industry. Unlike conventional commercial airlines, PAS specializes in supporting complex industrial operations where safety, operational flexibility, rapid response, and logistical coordination are critical. The company maintains highly qualified flight crews, licensed maintenance engineers, advanced maintenance facilities, and internationally certified operational systems that enable it to operate safely in offshore environments, remote desert locations, and challenging climatic conditions. This specialized expertise has made PAS an indispensable logistics partner for energy companies operating in Egypt and throughout the region.

Innovation and operational excellence remain central to PAS's long-term development strategy. The company continues to invest in fleet modernization, digital flight management systems, predictive aircraft maintenance technologies, simulator-based pilot training, aviation safety management systems, and environmental sustainability initiatives. These investments enhance operational efficiency while ensuring compliance with international aviation regulations and best practices established by leading global aviation authorities. Continuous workforce development and technical training further strengthen PAS's ability to deliver world-class aviation services in increasingly sophisticated operational environments.

Way forward, PAS is well positioned to capitalize on the growing demand for specialized aviation services driven by expanding investments in offshore energy, natural gas developments, renewable energy projects, mining, infrastructure construction, and industrial development across the Middle East and Africa. The company's expanding regional network, proven operational track record, strategic partnerships, and extensive experience supporting complex energy operations provide a strong platform for sustained international growth. As Egypt continues to strengthen its position as a regional energy hub, PAS is expected to play an increasingly important role in connecting people, projects, and industries through safe, reliable, and technically advanced aviation solutions, reinforcing its position as one of the region's leading aviation service providers dedicated to the energy sector.



PMS (Petroleum Marine Services)

Egypt's Offshore Marine and Subsea Engineering Champion

Petroleum Marine Services (PMS) is Egypt's leading offshore marine contractor and one of the region's most specialized companies in offshore engineering, subsea construction, marine transportation, and offshore installation services. Established under the Ministry of Petroleum and Mineral Resources, PMS has played a pivotal role in developing Egypt's offshore oil and natural gas infrastructure by delivering integrated marine solutions for exploration, field development, pipeline installation, subsea construction, and offshore production facilities. Over the past decades, the company has evolved into a fully integrated offshore contractor capable of executing complex engineering, procurement, construction, installation, and maintenance (EPCIM) projects across shallow and deep-water environments. Supported by a modern fleet of offshore construction vessels, barges, tugboats, diving support vessels, remotely operated vehicle (ROV) systems, and highly skilled engineering teams, PMS has established itself as Egypt's national offshore marine champion with growing regional and international ambitions.

PMS provides a comprehensive range of offshore engineering and marine services covering the entire lifecycle of offshore oil and gas developments. Its core capabilities include offshore pipeline installation, subsea cable installation, platform installation, offshore hook-up and commissioning, subsea inspection, maintenance and repair (IMR), diving operations, ROV services, offshore fabrication, heavy lifting, marine transportation, offshore logistics, salvage operations, marine construction, coastal protection works, dredging support, offshore renewable energy installation support, engineering design, project management, and marine consultancy. The company also delivers specialized solutions for brownfield modifications, offshore asset integrity, decommissioning, underwater surveys, and emergency offshore intervention, enabling clients to execute technically demanding offshore projects safely and efficiently.

Within Egypt, PMS has established an exceptional track record through its contribution to nearly every major offshore oil and natural gas development in the Mediterranean Sea and the Gulf of Suez. The company has participated in the installation of offshore production platforms, subsea pipelines, umbilicals, export pipelines, offshore loading facilities, and marine infrastructure supporting many of Egypt's largest producing gas fields. PMS has worked alongside major international energy companies and Egyptian petroleum entities in developing strategic offshore assets that have transformed Egypt into a regional natural gas hub. Beyond offshore construction, the company provides long-term maintenance, inspection, and integrity services that ensure the continued reliability and safe operation of Egypt's offshore energy infrastructure.

Leveraging its extensive offshore expertise, PMS has progressively expanded its regional presence by pursuing strategic partnerships, local alliances, and market entry initiatives across the Gulf region and North Africa. Rather than focusing solely on individual



contracts, the company is implementing a long-term international expansion strategy aimed at establishing sustainable partnerships with national oil companies, offshore operators, EPC contractors, and marine service providers. This approach enables PMS to export Egyptian offshore engineering expertise while positioning itself for participation in major offshore developments throughout the Middle East.

The United Arab Emirates represents one of PMS's primary regional growth markets. In 2025, the company signed a cooperation agreement with Al Hail Energy, establishing a strategic framework for collaboration in offshore engineering, marine construction, and subsea services. The agreement provides PMS with a strong foundation for participating in offshore oil and gas developments within the UAE while strengthening relationships with regional energy companies and EPC contractors. Through this partnership, PMS aims to leverage its offshore construction expertise to support the UAE's expanding upstream investments and future offshore infrastructure projects.

Libya also represents an important component of PMS's regional expansion strategy. During 2025, PMS concluded a cooperation agreement with Energy Cadence to jointly pursue offshore and marine opportunities in the Libyan petroleum sector. The agreement is intended to facilitate market access and identify new projects involving offshore construction, marine logistics, subsea engineering, and energy infrastructure rehabilitation as Libya continues rebuilding and modernizing its oil and gas industry. By partnering with experienced local organizations, PMS seeks to establish a sustainable operational presence while supporting the country's offshore development ambitions.

Kuwait has emerged as another promising regional market for PMS. The company signed a strategic cooperation agreement with BG-1 to strengthen collaboration in offshore engineering and marine support services within Kuwait's energy sector. This partnership creates opportunities for PMS to participate in offshore construction, subsea installation, marine transportation, and offshore maintenance activities supporting Kuwait's ongoing investments in offshore production and energy infrastructure. The agreement further expands PMS's Gulf presence and complements its broader strategy of developing long-term partnerships across the region.

PMS's competitive advantage lies in its ability to integrate engineering excellence with specialized offshore execution capabilities. Unlike companies that provide only engineering design or marine transportation, PMS delivers complete offshore solutions encompassing engineering, fabrication, marine operations, subsea installation, commissioning, and maintenance. This integrated execution model enables clients to manage complex offshore developments through a single contractor while improving project coordination, reducing execution risks, and optimizing overall project delivery. The company's extensive fleet, experienced offshore personnel, internationally certified management systems, and commitment to operational safety have earned it a strong reputation among national and international energy companies.



Innovation and technology remain central to PMS's long-term development strategy. The company continues investing in advanced subsea technologies, remotely operated vehicles (ROVs), digital offshore surveying systems, dynamic positioning capabilities, offshore inspection technologies, marine asset management systems, and engineering software. These investments strengthen PMS's ability to execute increasingly complex offshore projects while maintaining the highest international standards for safety, quality, environmental protection, and operational efficiency. Continuous workforce development and specialized offshore training further reinforce the company's technical capabilities and operational resilience.

Way forward, PMS is well positioned to capitalize on growing offshore investments throughout the Eastern Mediterranean, the Arabian Gulf, and North Africa. Increasing demand for offshore natural gas developments, subsea infrastructure, offshore renewable energy installations, platform upgrades, brownfield modifications, and decommissioning projects presents significant opportunities for the company to expand its regional portfolio. Building on decades of successful offshore operations in Egypt and its growing network of international partnerships, PMS is steadily strengthening its position as one of the Middle East's leading offshore engineering and marine contractors. Through technical excellence, operational reliability, and strategic regional collaboration, PMS continues to reinforce Egypt's reputation as a regional exporter of specialized offshore engineering expertise and marine construction services.



EPROM (Egyptian Projects Operation and Maintenance Company)

Egypt's Flagship Operator of Refineries, Petrochemical Complexes, and Industrial Energy Assets

The Egyptian Projects Operation and Maintenance Company (EPROM) is Egypt's leading operation and maintenance company specializing in the management of refineries, petrochemical complexes, gas processing facilities, and other large-scale industrial assets. Established under the Ministry of Petroleum and Mineral Resources, EPROM was created to provide world-class operation, maintenance, technical support, and asset management services that maximize plant reliability, operational efficiency, safety, and profitability. Today, the company has evolved into one of the region's premier industrial operators, managing some of Egypt's largest and most technologically advanced downstream and petrochemical facilities while steadily expanding its operational expertise into regional and international markets. Through its highly qualified workforce, internationally certified management systems, and extensive operational experience, EPROM has become a trusted partner for national oil companies, international operators, and industrial investors seeking reliable operation and maintenance solutions throughout the lifecycle of industrial facilities.

EPROM delivers a comprehensive portfolio of integrated services covering plant operation, production management, maintenance management, refinery operation, petrochemical complex operation, LNG and gas processing operations, commissioning and start-up support, performance optimization, reliability engineering, asset integrity management, shutdown and turnaround planning, technical manpower supply, operator training, laboratory services, process optimization, energy efficiency improvement, digital operation support, maintenance engineering, inspection, health, safety and environmental management, and technical consultancy. The company also provides integrated operation and maintenance (O&M) contracts, owner's engineering services, plant performance benchmarking, and operational readiness support for new industrial projects. These capabilities enable clients to improve plant utilization, reduce operational risks, optimize maintenance costs, and achieve sustainable operational excellence.

Within Egypt, EPROM has established an exceptional reputation through its management of many of the country's most strategic refining, petrochemical, and gas processing assets. The company has successfully operated major refineries, petrochemical complexes, gas treatment facilities, LPG plants, sulfur recovery units, utilities, tank farms, and associated industrial infrastructure. Its operational expertise spans crude oil refining, natural gas processing, aromatics, olefins, fertilizers, and specialty petrochemicals, supporting Egypt's objective of maximizing value addition from its hydrocarbon resources. EPROM's multidisciplinary teams manage every aspect of plant operation, from production planning and process optimization to maintenance execution, safety management, reliability improvement, and environmental compliance. Through these



activities, the company plays a vital role in maintaining Egypt's energy security, supporting industrial growth, and ensuring the efficient utilization of strategic national assets.

Building on its extensive domestic experience, EPROM has successfully expanded its operations beyond Egypt by exporting its operational know-how, technical expertise, and highly skilled workforce to major refining and industrial projects across the Middle East and Africa. Rather than competing solely as a contractor, EPROM has positioned itself as a long-term operating partner capable of supporting clients throughout commissioning, start-up, steady-state operation, performance optimization, and ongoing maintenance. This business model has enabled the company to establish strategic relationships with national oil companies, international operators, and government organizations across several regional markets.

Nigeria has emerged as EPROM's most significant international success story and demonstrates the company's capability to operate world-scale refining facilities outside Egypt. Beginning in October 2024, EPROM was awarded a major contract to provide technical support, operational assistance, and maintenance services for the first phase of the Port Harcourt Refinery rehabilitation project, supporting refinery operations with an initial processing capacity of 60,000 barrels per day. The successful execution of this assignment resulted in the extension of the contract beyond its original duration, reflecting the confidence of the Nigerian authorities in EPROM's operational capabilities. Building upon this achievement, the company significantly expanded its scope of work in November 2024 to include operational support for the commissioning and start-up of the Warri Refinery, Kaduna Refinery, and the second phase of the Port Harcourt Refinery rehabilitation program. These projects position EPROM as one of the few African companies with proven expertise in supporting the rehabilitation and operation of large-scale refining assets across multiple locations simultaneously.

Further strengthening its position in Nigeria, EPROM signed two strategic agreements with the Nigerian National Petroleum Company (NNPC) during October 2024 and July 2025 covering the provision of highly qualified technical personnel and specialized engineering services. These agreements establish a long-term framework for cooperation in refinery operation, maintenance, workforce development, and technical support while creating opportunities for future participation in additional downstream and petrochemical projects throughout Nigeria. The partnerships also reflect growing confidence in Egyptian technical expertise and reinforce EPROM's role as a regional exporter of industrial operational excellence.

The Gulf region forms another important component of EPROM's international expansion strategy. In the United Arab Emirates, the company signed a Memorandum of Understanding with Fleet Energy in September 2025 to strengthen its regional presence and identify opportunities in refinery operation, industrial maintenance, technical consultancy, and operational support services. The agreement provides a platform for collaboration with UAE energy companies and positions EPROM to participate in future



downstream, petrochemical, and industrial projects associated with the country's continued investment in energy infrastructure and industrial diversification.

Iraq represents an emerging strategic market where EPROM continues to strengthen its commercial presence. In November 2025, the company concluded an agency agreement with Dima Group to facilitate business development and expand access to Iraq's refining and industrial sectors. Through this partnership, EPROM aims to provide operation, maintenance, commissioning, technical advisory, and workforce development services supporting the rehabilitation and modernization of Iraq's refining industry. The agreement reflects EPROM's broader strategy of entering regional markets through established local partnerships capable of supporting long-term business development.

Kuwait also forms part of EPROM's regional growth strategy. In September 2024, the company signed a Memorandum of Understanding with EPICORP to enhance cooperation in industrial operation, refinery services, technical consultancy, and maintenance support. The agreement establishes a framework for exploring opportunities in Kuwait's downstream and petrochemical sectors while strengthening EPROM's presence within the Gulf Cooperation Council (GCC) market. Through strategic alliances such as this, the company continues expanding its network of regional partners capable of supporting future industrial developments.

One of EPROM's principal competitive strengths lies in its unique combination of operational experience and engineering expertise. Unlike companies that focus solely on maintenance or technical consultancy, EPROM provides complete lifecycle operational management covering commissioning, start-up, production optimization, maintenance planning, reliability engineering, operator training, and continuous performance improvement. This integrated approach enables clients to maximize plant availability, improve production efficiency, reduce operational costs, and ensure safe and environmentally responsible operations throughout the life of industrial facilities.

Innovation and digital transformation remain central to EPROM's long-term strategy. The company continues investing in advanced process monitoring systems, predictive maintenance technologies, digital asset management platforms, artificial intelligence applications for operational optimization, reliability-centered maintenance methodologies, and advanced operator training programs. These investments strengthen the company's ability to improve operational efficiency, enhance plant reliability, minimize downtime, and support clients in achieving world-class operational performance. Continuous professional development and knowledge transfer further ensure that EPROM maintains a highly qualified workforce capable of operating increasingly sophisticated industrial facilities.

Way forward, EPROM is exceptionally well positioned to capitalize on the growing regional demand for professional operation and maintenance services driven by new refinery investments, petrochemical expansion, gas processing developments, LNG infrastructure, and industrial diversification across Africa and the Middle East. Leveraging decades of



operational excellence in Egypt, an expanding portfolio of successful international projects, and a strong network of strategic partnerships, EPROM continues to strengthen its position as one of the region's leading industrial operation and maintenance companies. By exporting Egyptian operational expertise to international markets, the company is not only supporting the development of strategic energy infrastructure abroad but also reinforcing Egypt's reputation as a regional center of excellence in industrial operation, refinery management, and technical services.



Egyptian Drilling Company (EDC)

Egypt's Flagship Drilling Contractor and a Regional Leader in Onshore and Offshore Drilling Services

The Egyptian Drilling Company (EDC) is Egypt's largest drilling contractor and one of the Middle East and Africa's leading providers of integrated drilling and well services. Established under the Ministry of Petroleum and Mineral Resources, EDC has been at the forefront of supporting Egypt's oil and natural gas exploration and production industry for decades, delivering high-performance drilling solutions for onshore and offshore operations. Through continuous investment in modern drilling rigs, advanced technologies, highly skilled personnel, and internationally recognized operational standards, the company has evolved into a regional drilling powerhouse serving national oil companies, international operators, and major energy investors. Today, EDC manages one of the largest drilling fleets in the region and has successfully expanded its operations beyond Egypt, reinforcing its position as an exporter of Egyptian technical expertise and a trusted drilling partner across the Middle East, North Africa, and emerging international markets.

EDC provides a comprehensive portfolio of drilling and well services supporting the entire upstream value chain. Its core capabilities include onshore and offshore drilling, workover operations, well intervention, rig management, drilling project management, directional drilling support, well engineering, drilling optimization, rig mobilization and logistics, equipment maintenance, drilling consultancy, technical manpower supply, health, safety and environmental management, and operational support services. The company's fleet includes modern land rigs, offshore jack-up rigs, workover units, and associated drilling equipment capable of operating under diverse geological and environmental conditions. Supported by experienced engineers, drilling crews, and internationally certified management systems, EDC consistently delivers safe, efficient, and cost-effective drilling solutions that meet the operational requirements of major upstream developments.

Within Egypt, EDC has played a pivotal role in virtually every major oil and gas exploration and production campaign across the Gulf of Suez, the Mediterranean Sea, the Western Desert, the Nile Delta, Sinai, and Upper Egypt. The company has drilled thousands of exploration, appraisal, development, and production wells for the Egyptian General Petroleum Corporation (EGPC), the Egyptian Natural Gas Holding Company (EGAS), and leading international energy companies operating in Egypt. Its drilling activities have contributed significantly to major natural gas discoveries, crude oil production, and the development of strategic fields that have transformed Egypt into one of the Eastern Mediterranean's leading energy producers. In addition to drilling operations, EDC provides well maintenance, workover, rig management, and technical support services that maximize well productivity and extend the operational life of producing assets.



Building upon its exceptional domestic experience, EDC has successfully transformed itself into a regional drilling contractor with an expanding international footprint. Rather than focusing solely on exporting drilling rigs, the company has adopted a long-term international strategy centered on establishing local subsidiaries, forming strategic partnerships, participating in competitive tenders, and delivering integrated drilling services tailored to the needs of regional energy markets. This approach has enabled EDC to secure long-term contracts with major national oil companies while strengthening Egypt's reputation as a regional exporter of upstream technical expertise.

Saudi Arabia represents EDC's largest and most significant international market. Through its Saudi subsidiary, Drilling & Petroleum Services Company (DPS), EDC currently operates seven onshore drilling rigs and three offshore drilling rigs under long-term contracts with Saudi Aramco. These contracts extend between 2028 and 2035, reflecting the company's strong operational performance and long-standing relationship with one of the world's largest energy producers. The projects demonstrate EDC's ability to manage complex drilling campaigns under demanding operational conditions while maintaining the highest standards of safety, efficiency, and operational excellence. The Saudi portfolio represents one of the largest international drilling operations undertaken by an Egyptian petroleum company and serves as a cornerstone of EDC's regional expansion strategy.

Kuwait constitutes another major pillar of EDC's international operations. The company currently operates one workover rig under contract with Kuwait Oil Company (KOC) while managing an additional rig in partnership with a local contractor. These contracts, which extend through 2027, support Kuwait's ongoing efforts to enhance production capacity and optimize mature oil fields. EDC's successful performance in Kuwait reinforces its reputation as a reliable provider of high-quality drilling and well intervention services capable of meeting the operational requirements of major Gulf national oil companies.

Turkey represents EDC's newest operational market and an important milestone in its international growth strategy. In 2025, the company was awarded a competitive tender by the Turkish Petroleum Corporation (TPAO) to operate two land drilling rigs under a two-year contract commencing in March 2026. In preparation for project execution, EDC completed the establishment of its Turkish branch by the end of 2025, providing the necessary operational platform for mobilizing equipment, personnel, and technical resources. The award marks EDC's entry into one of the region's most dynamic upstream markets and demonstrates the international competitiveness of Egyptian drilling capabilities.

The Sultanate of Oman forms another strategic market where EDC is actively developing its presence. During 2025, the company completed registration on the Joint Supplier Registration System (JSRS) and with several major energy companies, including Petroleum Development Oman (PDO), Shell, and Halliburton. Building upon this achievement, EDC is participating in preliminary tenders while actively seeking local strategic partners to support future drilling operations within the Omani upstream sector.



These initiatives position the company for long-term participation in one of the Gulf region's most technically advanced exploration and production markets.

North Africa remains an important area of strategic focus. In Algeria, EDC has completed registration on the BAOSEM national procurement platform, enabling participation in Sonatrach's future drilling tenders and upstream development projects. In Libya, the company maintains a registered branch in Tripoli and continues monitoring opportunities within the recovering petroleum sector while submitting technical proposals for prospective drilling contracts. Although commercial operations have yet to commence, EDC remains well positioned to participate in Libya's future upstream expansion as market conditions continue to improve.

EDC is also actively expanding into new international markets across Asia and Africa. In India, the company has successfully completed registration with ONGC and Oil India Limited and is participating in competitive tenders covering both offshore and onshore drilling operations. In Qatar, EDC has registered with QatarEnergy and is pursuing opportunities associated with offshore drilling developments and future rig tenders. Looking beyond its current operational markets, the company continues to evaluate drilling opportunities in Southeast Asia, West Africa, and Brazil through Bare Boat arrangements and strategic partnerships with international drilling contractors. Target markets currently under evaluation include Thailand, Côte d'Ivoire, Nigeria, and Brazil, reflecting EDC's ambition to become a globally recognized drilling contractor.

One of EDC's greatest competitive strengths lies in its integrated operational model, combining modern drilling equipment with highly experienced personnel, robust technical support, comprehensive maintenance capabilities, and internationally certified health, safety, and environmental management systems. This integrated approach enables the company to deliver efficient, reliable, and cost-effective drilling operations while maintaining exceptional operational performance and minimizing non-productive time. Continuous investment in digital drilling technologies, predictive maintenance systems, drilling optimization software, and workforce development further enhances the company's ability to meet increasingly complex operational requirements.

Way forward, EDC is exceptionally well positioned to benefit from growing global investment in upstream oil and natural gas exploration, unconventional resource development, offshore drilling, and mature field redevelopment. The company's expanding international portfolio, long-term contracts with leading national oil companies, modern drilling fleet, and highly skilled workforce provide a strong platform for continued regional and international growth. As Egypt strengthens its position as a regional energy hub and exporter of technical expertise, the Egyptian Drilling Company continues to reinforce its standing as one of the Middle East and Africa's foremost drilling contractors, delivering world-class drilling services that support energy security, resource development, and sustainable upstream growth across an expanding portfolio of international markets.



Modern Drilling Company (MDC)

Egypt's Specialized Drilling and Well Services Contractor with an Expanding International Presence

Modern Drilling Company (MDC) is one of Egypt's leading drilling contractors, providing specialized onshore drilling, workover, well servicing, and integrated rig management solutions for the upstream oil and gas industry. Operating under the Egyptian petroleum sector, the company has established a strong reputation for delivering safe, reliable, and cost-effective drilling services to national and international oil companies operating in Egypt. Through continuous investment in modern drilling equipment, operational excellence, and workforce development, Modern Drilling has become an important contributor to Egypt's exploration and production activities while steadily expanding its presence in regional energy markets. Its operational philosophy is built upon high safety standards, technical competence, operational flexibility, and long-term partnerships with clients, enabling the company to support exploration, development, and production programs under diverse geological and operational conditions.

Modern Drilling provides a comprehensive portfolio of upstream drilling services covering land drilling, workover operations, rig management, well intervention, drilling support services, rig mobilization, equipment maintenance, technical manpower, drilling engineering support, logistics management, and operational consultancy. The company operates modern land drilling rigs and workover units capable of executing exploration, appraisal, development, and production drilling programs while maintaining compliance with international health, safety, environmental, and quality standards. Supported by experienced drilling engineers, rig crews, maintenance specialists, and operational support teams, Modern Drilling delivers integrated drilling solutions that maximize operational efficiency, minimize non-productive time, and ensure safe execution of complex drilling campaigns.

Within Egypt, Modern Drilling has played an important role in supporting upstream activities across the Western Desert, Gulf of Suez, Nile Delta, Sinai, and Upper Egypt. The company has provided drilling and workover services to the Egyptian General Petroleum Corporation (EGPC), joint venture operating companies, and international exploration and production companies, contributing to the development of both mature producing fields and new hydrocarbon discoveries. Its operational experience includes exploration wells, development drilling, production enhancement, well maintenance, and rig management services that support Egypt's objective of sustaining oil and natural gas production. Through consistent operational performance and a strong safety culture, the company has earned the confidence of both domestic and international operators active within Egypt's upstream sector.

Building upon its extensive domestic experience, Modern Drilling has adopted a strategy focused on selective international expansion, targeting markets where its drilling



expertise, operational flexibility, and competitive service offering can support national oil companies and international operators. Rather than pursuing rapid geographic expansion, the company has concentrated on establishing sustainable market access through local registrations, strategic partnerships, and participation in competitive tenders, creating a strong platform for long-term regional growth.

Kuwait represents Modern Drilling's largest and most established international market. The company has developed a significant operational presence through long-term contracts supporting Kuwait's upstream sector. Under contracts awarded by Kuwait Oil Company (KOC), Modern Drilling successfully supplied and operated six drilling rigs together with three workover units under a contract valued at approximately US\$42 million that commenced in 2020. Building on this successful performance, the company secured an additional contract in 2023 covering the supply and operation of two drilling rigs valued at approximately US\$12 million. In 2025, the scope of this contract was further expanded through the addition of another drilling rig and an additional workover unit, demonstrating Kuwait Oil Company's continued confidence in Modern Drilling's operational capabilities and service quality. These long-term projects have established the company as one of the few Egyptian drilling contractors maintaining sustained operational activities within the Gulf region.

North Africa represents another important area of strategic interest. In Algeria, Modern Drilling has established a registered branch to facilitate future participation in Sonatrach's drilling programs and upstream development projects. Although no active drilling contracts have yet been awarded, the company's legal and commercial presence provides a strong foundation for participating in future exploration and production opportunities as Algeria continues expanding investment in its hydrocarbon sector. Maintaining an established local presence enables Modern Drilling to respond quickly to future tender opportunities while strengthening relationships with key stakeholders in the Algerian energy market.

The company is also expanding its presence into Sub-Saharan Africa as part of its long-term international growth strategy. In December 2025, Modern Drilling successfully completed registration with Angola's National Oil, Gas and Biofuels Agency (ANPG), providing access to one of Africa's largest and fastest-growing upstream markets. Angola's continued investment in offshore and onshore exploration, field redevelopment, and production optimization presents significant future opportunities for drilling contractors, and Modern Drilling's registration represents an important first step toward participating in these developments.

A key strength of Modern Drilling lies in its ability to combine operational efficiency with cost-effective project execution. The company emphasizes rigorous preventive maintenance, equipment reliability, personnel competency, and strict adherence to international health, safety, and environmental standards. By maintaining a highly skilled workforce and modern drilling fleet, Modern Drilling consistently delivers high levels of rig availability, efficient drilling performance, and reliable well servicing while minimizing



operational risks and downtime. This commitment to operational excellence has enabled the company to build long-term relationships with clients and successfully compete in highly demanding regional markets.

Innovation and continuous improvement remain integral to Modern Drilling's corporate strategy. The company continues investing in drilling technology, digital rig monitoring systems, predictive maintenance, drilling optimization software, and advanced workforce training to improve operational performance and enhance drilling efficiency. These investments support the company's objective of delivering increasingly sophisticated drilling services while meeting the evolving technical requirements of modern exploration and production programs.

Way forward, Modern Drilling is well positioned to capitalize on increasing investment in upstream oil and natural gas development across the Middle East and Africa. Growing demand for exploration drilling, mature field redevelopment, workover services, and integrated rig management presents substantial opportunities for continued expansion. Leveraging its successful track record in Egypt and Kuwait, together with its growing presence in Algeria and Angola, Modern Drilling is steadily strengthening its position as a competitive regional drilling contractor. Through technical excellence, operational reliability, and strategic international expansion, the company continues to support Egypt's broader objective of exporting petroleum expertise while contributing to the sustainable development of energy resources across regional and international markets.



Egypt Gas

Egypt's Leading Integrated Natural Gas Distribution and Infrastructure Company with a Growing Regional Footprint

Egypt Gas is one of Egypt's leading natural gas distribution and infrastructure companies and a key contributor to the country's energy sector. Established to support Egypt's national gas expansion strategy, the company has evolved into a fully integrated engineering, procurement, construction, operation, and maintenance (EPC/O&M) contractor specializing in natural gas transmission, distribution, industrial gas networks, and energy infrastructure. Over the past decades, Egypt Gas has played a pivotal role in expanding Egypt's natural gas utilization by connecting millions of residential customers, thousands of commercial and industrial facilities, and numerous strategic infrastructure projects. Leveraging extensive engineering expertise, a highly qualified workforce, and advanced construction capabilities, the company has also expanded beyond Egypt, providing integrated gas infrastructure and utility services across the Middle East while positioning itself as a regional exporter of Egyptian engineering excellence.

Egypt Gas delivers a comprehensive portfolio of services covering the entire natural gas value chain. Its core activities include engineering, procurement and construction (EPC) of natural gas transmission and distribution networks, industrial gas supply systems, pressure reduction and metering stations, gas compressor stations, city gas distribution, polyethylene and steel pipeline installation, gas odorization systems, cathodic protection, pipeline rehabilitation, pipeline integrity management, operation and maintenance services, marine pipeline works, utility infrastructure, water pipeline construction, offshore mechanical works, and technical consultancy. The company also provides project management, testing and commissioning, emergency maintenance, and long-term operation and maintenance services for gas infrastructure, serving government entities, industrial clients, utilities, and international energy companies.

Within Egypt, Egypt Gas has established one of the country's strongest records in natural gas infrastructure development. The company has participated extensively in the national household gas connection program, delivering gas networks to millions of residential consumers across multiple governorates while simultaneously expanding industrial and commercial gas utilization. Egypt Gas has designed, constructed, operated, and maintained thousands of kilometers of steel and polyethylene pipelines, pressure reduction stations, metering facilities, industrial gas supply systems, and associated infrastructure. The company has also executed strategic transmission pipelines, compressor station facilities, and utility infrastructure supporting Egypt's rapidly expanding natural gas market. Its long-standing collaboration with the Egyptian Natural Gas Holding Company (EGAS), the Egyptian Natural Gas Company (GASCO), industrial developers, and major private-sector clients has made Egypt Gas one of the country's principal contractors for gas infrastructure development.



Building on its strong domestic foundation, Egypt Gas has steadily expanded its regional presence by executing engineering, construction, and maintenance projects across the Middle East. Rather than focusing solely on construction contracts, the company has adopted a strategy centered on long-term partnerships, industrial gas infrastructure development, utility projects, and operation and maintenance services, enabling it to compete successfully in regional energy markets.

Jordan represents Egypt Gas's largest and most diversified international market. The company has developed an extensive portfolio of industrial gas infrastructure projects supporting the country's expanding industrial sector. Among its flagship projects are the construction of the odorization unit and polyethylene gas network for the Al-Quweira Industrial Zone, natural gas connections for ten industrial facilities under the Jordan Gas Transmission Project (JGTP), gas supply infrastructure for the KEMAPCO fertilizer complex, gas pipeline connections serving Classic Fashion factories, and gas supply systems for RAMCO Industrial Company. In addition, Egypt Gas has constructed a new industrial gas supply station in Aqaba to support future industrial expansion. Alongside these developments, the company has delivered numerous infrastructure rehabilitation projects, including storage tank upgrades for JGTP, expansion of internal gas networks for Jordan Phosphate Mines Company (JPMC), civil modifications to valve stations, maintenance of the Arab Gas Pipeline (AGP), flood protection works, cathodic protection system maintenance, rehabilitation of the Jaber gas station, installation of polyethylene piping for new compressor stations, and supply and installation of metering systems for North Gas Station. Collectively, these projects demonstrate Egypt Gas's capability to execute complex industrial gas infrastructure programs covering engineering, construction, rehabilitation, and long-term maintenance.

Saudi Arabia has become another important market within the company's regional expansion strategy. Egypt Gas has successfully completed the Al-Janadriyah gas network project serving industrial facilities and has undertaken the construction of steel gas pipelines within Dammam's First Industrial City for major industrial clients. The company has also entered strategic partnerships supporting offshore platform rehabilitation and maintenance projects within the Kingdom's energy sector. These activities reflect Egypt Gas's growing capability to deliver specialized gas infrastructure solutions tailored to Saudi Arabia's expanding industrial and energy markets.

In the Sultanate of Oman, Egypt Gas has diversified beyond natural gas infrastructure by applying its engineering capabilities to utility development projects. The company is currently executing a water transmission pipeline project in Al Jazer Wilayat for Nama Water Services, demonstrating the transferability of its pipeline engineering expertise to broader utility infrastructure. This project strengthens the company's presence within Oman's growing infrastructure sector and opens opportunities for future participation in integrated utility developments.



The United Arab Emirates represents another strategic market where Egypt Gas has successfully expanded into specialized offshore engineering services. The company has completed offshore wellhead relocation works and subsea pipeline lowering operations for Arab Tanker, utilizing its expertise in marine construction, pipeline engineering, and offshore mechanical works. These projects demonstrate Egypt Gas's ability to deliver technically demanding offshore infrastructure services in one of the region's most competitive energy markets.

One of Egypt Gas's key competitive advantages lies in its ability to integrate engineering design, procurement, construction, commissioning, operation, and maintenance within a single execution model. Supported by experienced engineers, certified technicians, specialized construction equipment, and internationally recognized quality, health, safety, and environmental management systems, the company consistently delivers complex infrastructure projects safely, efficiently, and within schedule. Its expertise spans both greenfield developments and brownfield rehabilitation projects, enabling clients to optimize the lifecycle performance of critical gas infrastructure assets.

Way forward, Egypt Gas is well positioned to capitalize on growing regional demand for natural gas infrastructure, industrial utility networks, pipeline modernization, gas transmission systems, and integrated EPC services. As countries across the Middle East continue investing in industrial diversification, energy security, and gas market expansion, the company is leveraging its extensive experience in Egypt together with its successful international portfolio to pursue new opportunities across the Gulf Cooperation Council (GCC), North Africa, and other emerging markets. Through its proven engineering capabilities, operational excellence, and expanding regional footprint, Egypt Gas continues to strengthen its position as one of the Middle East's leading providers of integrated natural gas infrastructure and utility solutions while serving as a prominent exporter of Egyptian engineering expertise.



Town Gas

Egypt's Leading Urban Gas Distribution and Smart Gas Infrastructure Company with Expanding International Operations

Town Gas is one of Egypt's leading natural gas distribution companies and a specialized provider of urban gas infrastructure, engineering, automation, and utility services. Established under the Egyptian petroleum sector to support the expansion of Egypt's natural gas network, the company has developed into a fully integrated engineering, procurement, construction, operation, and maintenance (EPC/O&M) contractor serving residential, commercial, industrial, and utility clients. Through decades of experience in city gas distribution, pressure reduction systems, automation, and industrial control technologies, Town Gas has become a major contributor to Egypt's national gas network while steadily expanding its presence into regional and European markets. Combining advanced engineering capabilities with digital technologies and strategic international partnerships, the company is positioning itself as a regional leader in smart gas infrastructure and utility modernization.

Town Gas offers an integrated portfolio of services spanning the complete gas distribution value chain. Its core capabilities include engineering, procurement and construction of natural gas distribution networks, city gas systems, polyethylene and steel pipeline installation, pressure reduction and metering stations, gas control systems, industrial gas networks, operation and maintenance services, gas infrastructure rehabilitation, SCADA and automation systems, industrial electrical and instrumentation works, smart gas infrastructure, control panel manufacturing and assembly, engineering consultancy, technical studies, project management, commissioning, and long-term asset management. The company also provides feasibility studies, network planning, digital monitoring systems, and advanced automation solutions that enhance the efficiency, safety, and reliability of gas distribution infrastructure.

Within Egypt, Town Gas has played a central role in implementing the national natural gas expansion program by constructing, operating, and maintaining extensive urban gas distribution networks serving residential communities, commercial establishments, industrial facilities, and public institutions. The company has successfully connected hundreds of thousands of customers across multiple governorates while delivering pressure reduction stations, gas metering facilities, industrial gas supply systems, and associated utility infrastructure. Its expertise extends beyond conventional gas distribution to include automation, instrumentation, and intelligent control systems that improve network performance, operational safety, and system reliability. Through continuous technological development, Town Gas has established itself as one of Egypt's leading specialists in modern gas distribution and smart utility infrastructure.

Building upon its domestic success, Town Gas has pursued a strategy of international expansion focused on engineering consultancy, smart gas infrastructure, automation



technologies, and strategic industrial partnerships. Rather than limiting its activities to construction projects, the company has developed a diversified international portfolio combining technical consultancy, infrastructure development, digital technologies, and manufacturing cooperation across multiple regional and European markets.

Jordan represents one of Town Gas's most important regional markets. The company has undertaken a comprehensive technical and economic feasibility study for extending natural gas distribution to the cities of Amman and Zarqa on behalf of Fajr Jordan, assessing infrastructure requirements for an estimated market of approximately 950,000 potential customers. This landmark study supports Jordan's long-term strategy to expand natural gas utilization across its urban centers. In parallel, Town Gas has successfully implemented advanced control systems for the Aqaba pressure reduction station, providing automation and instrumentation solutions that improve operational efficiency, system reliability, and network safety. These projects demonstrate the company's capability to combine strategic planning with advanced engineering execution.

Saudi Arabia has emerged as another strategic market where Town Gas is actively pursuing infrastructure development opportunities. The company has completed engineering studies and commercial proposals for supplying natural gas to the Saudi Cement Plant and for developing gas distribution infrastructure within King Abdullah Economic City. It has also reached agreement on a maintenance contract covering gas pipeline systems for Arkan Industrial Company. Beyond individual projects, Town Gas is actively exploring broader strategic partnerships involving bypass systems, engineering consultancy, and technical studies with industrial gas network owners in Riyadh's Second Industrial City. To strengthen its regional presence, the company has signed a Memorandum of Understanding with Al Wahda Holding Company while engaging with major regional and international contractors including Sigma, Max Streicher, Hassan Allam Construction, SBC, and Talaat Moustafa Group (TMG) to jointly pursue future energy and infrastructure projects.

Romania represents Town Gas's most advanced international expansion outside the Middle East and demonstrates the company's growing capabilities in European utility infrastructure. The company has established a fully licensed Romanian branch and entered into a strategic partnership with CIS Gaz Romania through both a cooperation protocol and a binding commercial agreement. Under this partnership, Town Gas has secured contracts to construct smart gas distribution networks in the cities of Călan and Bodoc, including approximately 54 kilometers of gas pipelines together with residential and commercial metering systems. The company is also preparing to participate in tenders for intelligent pressure reduction stations while evaluating opportunities for two solar power plants with a planned capacity of 23 MW each, reflecting its diversification into renewable energy infrastructure. In addition, Town Gas and CIS Gaz are jointly assessing future steel pipeline projects and broader utility developments throughout Romania.



The strategic partnership with CIS Gaz extends beyond Romania and creates significant industrial cooperation opportunities within Egypt. Together, the two companies are supplying gas stations for the Makadi and Soma Bay developments, with agreements in place for additional gas stations and the construction of sixteen further facilities across Egypt. They are also evaluating joint investments in local manufacturing, including two polyethylene raw material production plants and a factory dedicated to manufacturing pressure reduction regulators. These initiatives support technology transfer, localization of industrial manufacturing, and the development of Egypt as a regional production hub for gas infrastructure equipment.

Libya represents another important future market where Town Gas is actively expanding its regional footprint. The company is currently negotiating a comprehensive cooperation agreement with the First Libyan Gas and Oil Services Company. The proposed collaboration covers engineering and construction of gas distribution networks, oil and gas infrastructure development, industrial coating and corrosion protection services, as well as civil, mechanical, and electrical contracting. This partnership is intended to position Town Gas for future participation in Libya's reconstruction and energy infrastructure modernization programs.

A significant milestone in Town Gas's technological development has been its strategic partnership with Siemens. The company has been awarded the Siemens Advanced Partner Certificate, recognizing its technical capabilities in automation and industrial control systems. As an authorized partner, Town Gas is certified to manufacture and assemble advanced control panels, including systems designed for gas pressure reduction stations. Leveraging this expertise, the company has already successfully supplied and installed advanced control systems for four gas pressure reduction stations, further strengthening its position as one of the region's leading providers of intelligent gas infrastructure solutions.

Town Gas's competitive advantage lies in its ability to integrate engineering, construction, digital automation, manufacturing, and long-term operational support within a single business model. Supported by experienced multidisciplinary engineering teams, internationally certified management systems, and advanced technological capabilities, the company delivers comprehensive infrastructure solutions that improve operational efficiency, system reliability, safety, and long-term asset performance. Its growing expertise in smart gas networks, digital monitoring systems, industrial automation, and localized manufacturing distinguishes Town Gas from conventional gas distribution contractors.

Way forward, Town Gas is exceptionally well positioned to capitalize on increasing regional demand for smart utility infrastructure, urban gas distribution, industrial automation, and digital energy systems. As governments across the Middle East, North Africa, and Europe continue investing in energy infrastructure modernization, intelligent gas networks, and industrial digitalization, the company is leveraging its extensive



domestic experience together with its expanding international portfolio to pursue new opportunities across regional and international markets. Through continuous innovation, strategic partnerships, advanced engineering capabilities, and a commitment to operational excellence, Town Gas continues to reinforce its position as one of the region's leading providers of integrated gas infrastructure and smart utility solutions while strengthening Egypt's role as an exporter of engineering expertise and advanced energy technologies.



GASCOOL (Gas Cool Company)

Egypt's Leading Mechanical, HVAC, Fire Protection, and Industrial Utility Contractor with Growing Regional Operations

GASCOOL is one of Egypt's leading specialized engineering and contracting companies, providing integrated mechanical, electrical, HVAC, fire protection, and industrial utility solutions for the oil and gas, petrochemical, industrial, commercial, and infrastructure sectors. Established under the Egyptian petroleum sector, the company has developed extensive expertise in the design, engineering, procurement, construction, operation, and maintenance of complex building services and industrial utility systems. Through a strong commitment to technical excellence, quality, safety, and innovation, GASCOOL has become a trusted engineering partner for major public and private sector clients across Egypt while steadily expanding its operations into regional markets, particularly within the Gulf Cooperation Council (GCC).

GASCOOL offers a comprehensive range of engineering and construction services covering heating, ventilation and air-conditioning (HVAC) systems, district cooling, chilled water networks, mechanical utilities, fire protection systems, plumbing and sanitary works, industrial piping, electrical installations, instrumentation, water and wastewater systems, operation and maintenance (O&M), facility management, industrial maintenance, energy efficiency solutions, and integrated electromechanical contracting. The company also provides engineering design, procurement, project management, testing and commissioning, retrofit solutions, rehabilitation works, and long-term maintenance services for industrial facilities, commercial developments, hospitals, universities, airports, government buildings, and large-scale infrastructure projects.

Within Egypt, GASCOOL has established a distinguished track record by delivering mechanical and electromechanical systems for numerous strategic projects across the petroleum, petrochemical, power generation, healthcare, educational, residential, commercial, and governmental sectors. The company has participated in major oil and gas processing facilities, refineries, petrochemical complexes, industrial plants, public utilities, and national infrastructure projects, providing advanced HVAC systems, fire protection networks, industrial piping, mechanical installations, and utility infrastructure. Supported by experienced engineers, certified technicians, and internationally recognized quality, health, safety, and environmental management systems, GASCOOL has earned a reputation for executing technically complex projects while maintaining the highest standards of operational excellence.

Building on its strong domestic capabilities, GASCOOL has successfully expanded its regional footprint, focusing primarily on Saudi Arabia, where it has developed a diversified portfolio of mechanical contracting, utility infrastructure, operation and maintenance, and public-sector projects. Through the establishment of local partnerships and sustained participation in government and private-sector developments, the company has



strengthened its position as one of Egypt's most active electromechanical contractors operating in the Gulf region.

Saudi Arabia represents GASCOOL's principal international market. During 2024 and 2025, the company successfully completed several major projects, including mechanical works for the NRC25 development within NEOM, demonstrating its ability to participate in one of the Kingdom's flagship giga-projects. GASCOOL also completed a comprehensive fire protection network for SATCO, delivering integrated firefighting infrastructure in accordance with international engineering and safety standards. These projects further strengthened the company's reputation as a reliable contractor capable of delivering specialized mechanical and fire protection systems for large-scale industrial and infrastructure developments.

The company's project portfolio in Saudi Arabia continued to expand throughout 2025 with several major contracts currently under execution. These include ground improvement and settlement treatment works for the Women's University Campus at King Saud University, supporting one of the Kingdom's largest higher education institutions. GASCOOL is also constructing a municipal water distribution network in Haql City, contributing to essential public utility infrastructure. In parallel, the company is executing four separate operation and maintenance contracts covering HVAC and cooling systems for various government entities, providing long-term technical support that ensures the reliability and efficiency of critical public facilities. These projects demonstrate the company's ability to deliver both capital projects and recurring operational services across diverse sectors.

Way forward, GASCOOL is actively pursuing a new generation of opportunities in Saudi Arabia. The company has identified several high-value projects in the fields of electrical infrastructure, HVAC systems, and integrated electromechanical contracting, with a combined estimated value exceeding SAR 33 million. These prospective developments reflect GASCOOL's strategy of expanding its regional presence through participation in major infrastructure, institutional, and industrial projects aligned with Saudi Vision 2030 and the Kingdom's continued investment in public infrastructure and urban development.

A key competitive advantage of GASCOOL lies in its multidisciplinary engineering capabilities, enabling the company to deliver complete electromechanical solutions under a single contract. By integrating engineering design, procurement, construction, testing, commissioning, operation, and maintenance, the company provides clients with end-to-end project delivery while ensuring quality, cost efficiency, and schedule compliance. Its expertise in advanced HVAC technologies, fire protection engineering, mechanical utilities, industrial piping, and building services allows GASCOOL to support technically demanding projects requiring high levels of coordination and engineering precision.

Innovation, sustainability, and continuous technical development remain central to GASCOOL's long-term growth strategy. The company continues investing in modern



engineering technologies, digital project management systems, energy-efficient HVAC solutions, advanced construction methodologies, and workforce development programs. These initiatives enhance project execution, improve operational performance, and position the company to support increasingly sophisticated infrastructure developments throughout the region.

Way forward, GASCOOL is well positioned to capitalize on growing investment in industrial facilities, healthcare infrastructure, educational institutions, smart cities, and utility modernization across the Middle East. Rising demand for high-performance mechanical systems, energy-efficient buildings, fire protection infrastructure, and integrated facility management services presents significant opportunities for continued expansion. Leveraging its extensive experience in Egypt and its successful project portfolio in Saudi Arabia, GASCOOL continues to strengthen its position as one of the region's leading electromechanical contractors, delivering world-class engineering solutions while contributing to the export of Egyptian technical expertise and supporting sustainable infrastructure development across regional markets.



Modern Gas

Egypt's Integrated Natural Gas Distribution and Energy Services Company with an Expanding Regional Presence

Modern Gas is one of Egypt's leading natural gas distribution and energy services companies, specializing in the engineering, construction, operation, and maintenance of natural gas infrastructure for residential, commercial, industrial, and transportation sectors. As a key company within Egypt's petroleum sector, Modern Gas has played an important role in supporting the country's national natural gas expansion program by extending gas services to new urban communities, industrial zones, and strategic development projects. Through its strong engineering capabilities, qualified workforce, and commitment to international quality and safety standards, the company has evolved into a fully integrated utility contractor capable of delivering complete gas infrastructure solutions. Building upon its domestic achievements, Modern Gas has also initiated a regional expansion strategy through strategic partnerships, market entry initiatives, and participation in major gas infrastructure projects across the Gulf and Middle East.

Modern Gas provides a comprehensive range of services covering the entire downstream natural gas value chain. Its capabilities include engineering, procurement and construction (EPC) of natural gas transmission and distribution networks, polyethylene and steel pipeline installation, gas pressure reduction and metering stations, industrial gas supply systems, liquefied natural gas (LNG) and compressed natural gas (CNG) infrastructure, gas pipeline rehabilitation, operation and maintenance services, integrity management, utility infrastructure, technical consultancy, engineering studies, project management, testing and commissioning, and long-term asset management. The company also supports natural gas applications in transportation through vehicle conversion infrastructure, fueling systems, and integrated gas mobility solutions.

Within Egypt, Modern Gas has established a strong track record in developing and expanding natural gas infrastructure throughout numerous governorates. The company has successfully delivered residential gas connections, industrial gas supply networks, commercial distribution systems, and utility infrastructure that support Egypt's strategy of increasing natural gas utilization across all economic sectors. It has participated in the construction of extensive pipeline networks, pressure reduction stations, metering facilities, industrial installations, and operation and maintenance programs for both public and private sector clients. Through these activities, Modern Gas has become one of the principal contributors to Egypt's nationwide gas distribution program, supporting industrial development, urban expansion, and improved access to clean and reliable energy.

As part of its long-term growth strategy, Modern Gas has expanded beyond the domestic market by developing strategic partnerships and pursuing opportunities across the Gulf region. Rather than focusing solely on construction contracts, the company has adopted



a market development approach centered on local partnerships, technical cooperation agreements, and participation in future gas infrastructure projects.

Saudi Arabia represents Modern Gas's primary international growth market. In September 2024, the company signed a strategic cooperation agreement with EKACOM (Egyptian Kuwaiti Advanced Company) to jointly pursue natural gas network construction, gas installations, and associated infrastructure projects throughout the Kingdom. This partnership combines Modern Gas's expertise in gas distribution engineering with local market capabilities, creating a platform for participation in Saudi Arabia's rapidly expanding gas infrastructure sector. In July 2025, the company further strengthened its regional presence by signing a second cooperation agreement with Tazweed Company covering liquefied natural gas (LNG) and natural gas services, including engineering studies, installation works, maintenance services, and technical support. These agreements position Modern Gas to participate in Saudi Arabia's growing investment in industrial gas infrastructure, city gas distribution, and energy diversification initiatives under Vision 2030.

The company's business development activities in Saudi Arabia demonstrate significant commercial momentum. As of the end of 2025, Modern Gas had successfully secured contracts for **15 projects**, while **25 additional projects** were under active negotiation or tender submission. In addition, the company had completed technical and commercial studies for **39 prospective projects**, reflecting an extensive pipeline of future business opportunities. This portfolio illustrates Modern Gas's structured approach to market expansion, combining immediate project execution with long-term business development across industrial, commercial, and municipal gas infrastructure.

The United Arab Emirates represents another important market within the company's regional expansion strategy. In August 2025, Modern Gas entered into a cooperation agreement with EGICO to jointly pursue building construction and infrastructure projects involving mechanical, electrical, water supply, and wastewater systems. This agreement broadens the company's service portfolio beyond conventional gas distribution, enabling participation in integrated utility and infrastructure developments across the UAE. By the end of 2025, the company had already secured **11 contracted projects** within the UAE market, with an additional project under negotiation and another **11 projects** previously evaluated for future development, demonstrating a steadily expanding regional presence.

Modern Gas has also collaborated with Cargas to explore opportunities in the natural gas mobility sector. The two companies signed a Memorandum of Understanding with United Eastern Group in the United Arab Emirates to develop an integrated natural gas vehicle (NGV) ecosystem, including vehicle conversion centers and CNG infrastructure. Although the initial economic feasibility assessment indicated that the project required further optimization, both companies continue refining the business model by expanding the project's scope to improve commercial viability. This initiative reflects Modern Gas's



strategic interest in supporting cleaner transportation solutions and the broader adoption of natural gas as an automotive fuel across regional markets.

One of Modern Gas's key competitive strengths lies in its ability to combine engineering expertise, construction capabilities, operation and maintenance services, and long-term technical support within an integrated business model. Supported by experienced engineers, skilled technicians, specialized construction equipment, and internationally certified quality, health, safety, and environmental management systems, the company consistently delivers reliable and cost-effective infrastructure solutions tailored to the evolving needs of energy and utility markets.

Way forward, Modern Gas is well positioned to benefit from increasing regional investment in natural gas infrastructure, industrial development, utility modernization, and alternative transportation fuels. As countries across the Middle East continue expanding gas utilization and strengthening energy infrastructure, the company is leveraging its extensive domestic experience together with its growing network of strategic partnerships to pursue new opportunities throughout the Gulf Cooperation Council and other emerging markets. Through engineering excellence, operational reliability, and a forward-looking regional growth strategy, Modern Gas continues to strengthen its position as one of Egypt's leading natural gas infrastructure companies while contributing to the export of Egyptian engineering expertise and supporting the sustainable development of regional energy systems.



Cargas: Natural Gas Vehicles Company

Egypt's Leading Natural Gas Mobility and CNG Infrastructure Company Expanding into Regional Transportation Energy Markets

Cargas: Natural Gas Vehicles Company is Egypt's leading provider of compressed natural gas (CNG) solutions and one of the country's pioneers in promoting natural gas as an alternative transportation fuel. Operating under the Egyptian petroleum sector, the company has played a central role in implementing Egypt's national strategy for sustainable transportation by developing CNG fueling infrastructure, vehicle conversion services, and integrated natural gas mobility solutions. Through decades of technical expertise, operational excellence, and continuous investment in advanced fueling technologies, Cargas has become the market leader in Egypt's natural gas vehicle (NGV) industry. Building upon its strong domestic foundation, the company has recently embarked on a regional expansion strategy aimed at transferring Egypt's successful CNG model to emerging international markets seeking cleaner, more economical transportation fuel solutions.

Cargas provides a comprehensive portfolio of services covering the entire natural gas mobility value chain. Its core activities include the design, construction, ownership, operation, and maintenance of compressed natural gas (CNG) fueling stations, vehicle conversion from gasoline and diesel to natural gas, installation and maintenance of CNG conversion kits, engineering and technical consultancy, operation and maintenance services, feasibility studies, project management, technical training, and integrated solutions for public transportation fleets, commercial vehicles, industrial users, and private automobiles. The company also supports governments and private investors in developing national CNG strategies, infrastructure planning, and market development programs.

Within Egypt, Cargas has been a driving force behind the country's successful transition toward natural gas-powered transportation. The company has established one of the largest CNG station networks in the Middle East and has converted hundreds of thousands of vehicles to operate on compressed natural gas, significantly contributing to reducing fuel costs and enhancing energy efficiency. Its infrastructure supports passenger vehicles, taxis, buses, commercial fleets, and government vehicles across multiple governorates. In addition to station development, Cargas provides comprehensive operation and maintenance services, technical inspections, after-sales support, and customer services, making it one of Egypt's most trusted companies in the alternative fuels sector. Through close collaboration with the Ministry of Petroleum and Mineral Resources, EGAS, and other national stakeholders, the company has become a cornerstone of Egypt's national natural gas vehicle initiative.

Building on this successful domestic model, Cargas has initiated a regional expansion strategy focused on exporting Egyptian expertise in natural gas mobility and supporting



countries seeking to develop their own CNG infrastructure. Rather than limiting its activities to equipment supply, the company aims to deliver complete technical solutions encompassing engineering studies, infrastructure development, vehicle conversion, station operation, and long-term technical support.

The United Arab Emirates represents one of Cargas' most advanced regional initiatives. In partnership with Modern Gas, the company signed a Memorandum of Understanding with United Eastern Group to develop an integrated natural gas vehicle ecosystem in the UAE. The proposed cooperation includes establishing compressed natural gas fueling stations, vehicle conversion centers, and supporting infrastructure for NGV deployment. Although the initial economic feasibility assessment indicated that the project required further optimization, both parties continue refining the business model by expanding the project's scope and identifying additional commercial opportunities to enhance long-term project viability. The initiative demonstrates Cargas' capability to transfer Egypt's successful NGV experience to international markets through strategic partnerships and integrated project development.

Iraq represents another promising market where Cargas is actively exploring future investment opportunities. Working jointly with Modern Gas, the company has signed a cooperation agreement with Modern Drilling Company to identify opportunities for engineering services, manufacturing, and natural gas vehicle infrastructure development. In parallel, Cargas has engaged with Iraq's General Company for Filling Systems to prepare comprehensive technical and economic feasibility studies covering natural gas distribution networks, vehicle conversion programs, and CNG station development. To facilitate project implementation, the Egyptian and Iraqi governments held a ministerial-level meeting in December 2025 aimed at addressing regulatory and commercial requirements necessary for launching the proposed initiatives. These activities position Cargas to play a significant role in supporting Iraq's future transition toward cleaner transportation fuels.

The company is also expanding its presence in Sub-Saharan Africa through strategic market development initiatives. In Angola, Cargas participated in the Egyptian-Angolan Business Forum, where it presented its technical capabilities and experience in developing national CNG infrastructure. Following these discussions, the Angolan authorities expressed interest in signing a Memorandum of Understanding to initiate feasibility studies for establishing compressed natural gas fueling stations across the country. This engagement represents the first step toward introducing Egypt's natural gas mobility model into one of Africa's rapidly growing energy markets.

Nigeria constitutes another strategic target market within Cargas' African expansion strategy. During 2025, the company initiated discussions with the Egyptian Commercial Representation Office in Lagos and the Nigerian Chambers of Commerce to explore cooperation opportunities in developing compressed natural gas infrastructure. These discussions focus on establishing CNG fueling stations, vehicle conversion centers, and



integrated natural gas mobility services to support Nigeria's ongoing efforts to diversify transportation fuels and reduce dependence on conventional petroleum products. Leveraging Egypt's extensive experience in large-scale NGV deployment, Cargas aims to provide technical expertise that can accelerate Nigeria's emerging natural gas mobility sector.

One of Cargas' principal competitive advantages lies in its ability to integrate engineering, infrastructure development, station operation, vehicle conversion, and long-term technical support within a single business model. Supported by experienced engineers, specialized technicians, certified conversion centers, advanced fueling technologies, and internationally recognized quality and safety standards, the company delivers reliable, efficient, and economically viable solutions that support both public and private transportation sectors. Its extensive operational experience within Egypt provides a strong foundation for replicating successful CNG deployment models in regional and international markets.

Way forward, Cargas is well positioned to capitalize on the growing global interest in alternative transportation fuels, energy diversification, and lower-cost mobility solutions. As countries across the Middle East and Africa continue investing in natural gas utilization and transportation infrastructure, the company is leveraging its proven domestic success together with its expanding network of international partnerships to pursue new opportunities across regional markets. Through engineering excellence, operational reliability, and a comprehensive natural gas mobility platform, Cargas continues to strengthen its position as one of the Middle East's leading providers of CNG infrastructure and vehicle conversion services while contributing to the international export of Egyptian energy expertise and transportation technologies.



GASCO (The Egyptian Natural Gas Company)

Egypt's National Natural Gas Transmission System Operator and the Backbone of Regional Gas Infrastructure

GASCO (The Egyptian Natural Gas Company) is Egypt's national natural gas transmission system operator and one of the country's most strategic energy companies. Operating under the Egyptian Natural Gas Holding Company (EGAS) and the Ministry of Petroleum and Mineral Resources, GASCO is responsible for the planning, development, operation, and maintenance of Egypt's national high-pressure natural gas transmission network. Since its establishment, the company has played a pivotal role in transforming Egypt into a regional energy hub by ensuring the reliable transportation of natural gas from production fields, import terminals, and processing facilities to power plants, industrial users, petrochemical complexes, distribution companies, export terminals, and neighboring countries. Through continuous investment in pipeline infrastructure, compressor stations, digital control systems, and operational excellence, GASCO has become one of the largest natural gas transmission companies in the Middle East and North Africa.

GASCO provides an integrated portfolio of services covering the entire natural gas transmission value chain. Its core activities include the engineering, construction, ownership, operation, and maintenance of high-pressure natural gas transmission pipelines; compressor stations; gas metering and pressure reduction stations; pipeline integrity management; SCADA and digital control systems; gas dispatching and network balancing; pigging and pipeline inspection; cathodic protection; emergency response; pipeline rehabilitation; gas transmission project management; engineering consultancy; and technical support services. The company also manages cross-border gas transportation infrastructure, LNG transmission connections, strategic gas storage interfaces, and interconnections with Egypt's domestic gas distribution network.

Within Egypt, GASCO operates the country's national gas transmission grid, extending thousands of kilometers across all major governorates. The company transports natural gas from producing fields in the Mediterranean, Nile Delta, Western Desert, Gulf of Suez, and Upper Egypt to electricity generation facilities, petrochemical complexes, fertilizer plants, refineries, industrial zones, and local distribution companies, including Egypt Gas, Town Gas, and Modern Gas. GASCO has successfully implemented numerous strategic pipeline projects connecting new gas discoveries, LNG import and export facilities, industrial cities, and major national infrastructure developments. The company also operates an advanced National Gas Control Center utilizing real-time digital monitoring and SCADA technologies to ensure safe, reliable, and uninterrupted gas transmission throughout Egypt. Its infrastructure forms the backbone of the country's energy system and supports Egypt's growing role as a regional natural gas trading and transit hub.



Beyond its domestic responsibilities, GASCO plays a critical role in Egypt's regional energy integration strategy by operating and supporting cross-border natural gas infrastructure. The company is a principal operator of the Arab Gas Pipeline within Egyptian territory, facilitating regional gas transportation and strengthening energy connectivity among neighboring countries. GASCO also supports international gas transmission projects linking Egypt with regional markets, enabling the country to import, transport, process, and export natural gas through its integrated pipeline and LNG infrastructure.

Jordan represents one of GASCO's most significant regional partnerships. During 2025, GASCO joined Petrojet, ENPPI, and Fajr Jordan in a strategic consortium participating in the prequalification phase for the Al-Risha Gas Pipeline Project, one of Jordan's most important future gas infrastructure developments. The proposed pipeline is intended to enhance Jordan's domestic gas transmission capacity while supporting future regional energy integration. GASCO's participation reflects its extensive expertise in high-pressure transmission systems, pipeline operation, and cross-border gas infrastructure. In addition to this initiative, the company continues to support the operation and technical development of the Arab Gas Pipeline, which remains one of the Middle East's most important regional gas transmission systems.

A defining competitive strength of GASCO lies in its ability to integrate engineering, construction, system operation, digital network management, integrity monitoring, and emergency response within a unified national transmission system. The company utilizes advanced pipeline management technologies, intelligent pigging systems, fiber-optic communication networks, geographic information systems (GIS), and sophisticated SCADA platforms to optimize gas transportation, monitor pipeline integrity, and ensure maximum system reliability. Supported by highly qualified engineers, specialized operational teams, and internationally certified quality, health, safety, and environmental management systems, GASCO consistently delivers safe and efficient gas transmission services while maintaining some of the highest operational standards in the region.

Innovation and digital transformation remain central to GASCO's long-term strategy. The company continues investing in smart pipeline technologies, predictive maintenance systems, digital asset management, cyber-secure operational control centers, leak detection technologies, and advanced integrity management programs to enhance network reliability, operational efficiency, and system resilience. These investments support Egypt's ambition to develop one of the region's most advanced and interconnected natural gas transmission networks.

Way forward, GASCO is exceptionally well positioned to support Egypt's vision of becoming the Eastern Mediterranean's premier regional energy hub. Growing regional demand for cross-border gas transportation, LNG infrastructure integration, hydrogen-ready pipeline systems, and interconnected energy markets creates significant opportunities for further expansion of the company's transmission network and



international partnerships. Leveraging its unmatched experience in operating one of the region's largest high-pressure gas transmission systems, together with its expanding role in regional pipeline projects, GASCO continues to reinforce its position as the backbone of Egypt's natural gas infrastructure and one of the Middle East's leading transmission system operators, supporting energy security, regional integration, and sustainable economic development.



Jordanian Egyptian FAJR Company

A Strategic Regional Natural Gas Infrastructure Company Strengthening Energy Integration Between Egypt and Jordan

The **Jordanian Egyptian FAJR Company for Natural Gas Transmission and Supply** is a strategic regional energy company established through Egyptian-Jordanian cooperation to develop, operate, and expand Jordan's natural gas transmission infrastructure while strengthening cross-border energy integration. As a subsidiary of the Egyptian Natural Gas Holding Company (EGAS), the company serves as a key platform for implementing Egypt's regional energy strategy and supporting Jordan's transition toward greater utilization of natural gas. Since its establishment, Jordanian Egyptian FAJR Company has played a leading role in developing Jordan's gas transmission network, connecting industrial customers and power generation facilities, and facilitating the transportation of natural gas through regional pipeline systems. Its unique position as a cross-border infrastructure company has made it one of the principal enablers of regional energy cooperation in the Eastern Mediterranean.

The company provides an integrated portfolio of services covering the entire natural gas transmission value chain. Its capabilities include the development, operation, and maintenance of high-pressure natural gas transmission pipelines, gas metering and pressure reduction stations, city gate stations, industrial gas supply systems, engineering, procurement and construction (EPC) support, pipeline integrity management, technical consultancy, project management, network expansion studies, operation and maintenance services, and strategic energy infrastructure planning. The company also supports cross-border gas transportation, regional pipeline interconnections, and long-term infrastructure partnerships that enhance energy security throughout the region.

Within Jordan, the Jordanian Egyptian FAJR Company has established an exceptional track record as one of the country's leading natural gas infrastructure operators. The company owns and operates major sections of Jordan's national high-pressure natural gas transmission network, supplying reliable natural gas to electricity generation plants, industrial customers, and strategic economic zones. It has successfully developed and expanded pipeline infrastructure, gas pressure reduction and metering stations, industrial gas supply facilities, and transmission network upgrades that have significantly strengthened Jordan's energy system. Through continuous operation and maintenance of these assets, the company has become an essential contributor to Jordan's energy security and industrial development while supporting the Kingdom's long-term energy diversification strategy.

Beyond its domestic operations, the company plays a pivotal role in regional energy integration by facilitating cross-border natural gas transportation between Egypt and Jordan through the Arab Gas Pipeline. By supporting regional gas flows and maintaining critical transmission infrastructure, the company contributes to strengthening energy



cooperation across the Eastern Mediterranean while reinforcing Egypt's position as a regional energy hub.

During 2024 and 2025, the Jordanian Egyptian FAJR Company further expanded its strategic role through participation in several major pipeline developments. The company joined Petrojet, ENPPI, and GASCO in a consortium participating in the prequalification phase for the **Al-Risha Gas Pipeline Project**, one of Jordan's most important future gas infrastructure investments. The project is designed to connect the Al-Risha gas field with Jordan's national transmission system, increasing domestic gas utilization and enhancing long-term energy security. The company contributes local operational expertise, regulatory knowledge, and transmission system experience to the consortium.

The company is also participating with Petrojet, ENPPI, and GASCO in the qualification process for the **Al-Risha–Al-Khansari Gas Pipeline Project**, a strategic pipeline intended to expand Jordan's national gas network and improve connectivity between production areas and major demand centers. These initiatives reinforce the company's position as the principal regional partner for implementing large-scale gas transmission projects in Jordan.

In addition to transmission infrastructure, the Jordanian Egyptian FAJR Company actively supports the expansion of downstream natural gas utilization across Jordan through partnerships with Egyptian energy companies. The company has collaborated with Egypt Gas and Town Gas on technical and feasibility studies for expanding natural gas distribution to major urban centers, including Amman and Zarqa, where approximately **950,000 potential customers** have been identified. It also supports industrial gas infrastructure development in Aqaba and other strategic industrial zones, facilitating greater adoption of natural gas by industrial users and contributing to Jordan's economic development.

A defining strength of the Jordanian Egyptian FAJR Company is its ability to combine Egyptian engineering expertise with extensive knowledge of Jordan's energy market and regulatory framework. Through integrated capabilities in engineering, project development, pipeline operation, technical consultancy, and infrastructure management, the company delivers comprehensive solutions that support governments, utilities, and industrial clients. Backed by highly qualified professionals and internationally recognized quality, health, safety, and environmental management systems, the company consistently delivers reliable, efficient, and sustainable energy infrastructure projects.

Way forward, the Jordanian Egyptian FAJR Company is well positioned to play an increasingly important role in regional natural gas infrastructure development. Rising investment in cross-border gas transportation, industrial development, power generation, and regional energy connectivity is creating new opportunities for pipeline expansion, infrastructure modernization, and strategic partnerships. Leveraging its proven operational record, strong institutional partnerships, and close collaboration with Egypt's leading



petroleum companies, the Jordanian Egyptian FAJR Company continues to strengthen its position as a cornerstone of Jordan's natural gas sector and a key driver of regional energy integration across the Middle East.